

## **Agenda**

**1. Call to Order and Roll Check**

**Presenter: Board Chair Rebecca Dyson**

**2. Land Acknowledgment**

**Presenter: Board Chair Rebecca Dyson**

**3. Adoption of Agenda (*At this time Board members are provided the opportunity to amend the Regular Session agenda.*)**

**Presenter: Board Chair Rebecca Dyson**

**4. Consent Agenda (*All items may be adopted by a single motion unless pulled for special consideration.*)**

**Presenter: Board Chair Rebecca Dyson**

- A. Approval of Minutes 4**
- B. Personnel Report for April 2024 11**
- C. Enrollment Report for April 1, 2024 13**

**5. AHS Career and Technical Education (CTE) Update 15 minutes 15**

**Presenter: AHS Principal Ben Bell**

**6. School Resource Officers 45 minutes 20**

**Presenter: AHS Principal Ben Bell**

**7. Student Board Representative Report 10 Minutes**

**Presenter: AHS Student Representatives Noah Cott and Willa Vogel**

**8. Recurring Reports**

**A. AHS Student Report 5 minutes**

**Presenter: AHS Student Leaders Noah Cott or Hank Stringer**

**B. AEA Report 5 minutes**

**Presenter: AEA Representative Alan Parowski**

**C. OSEA Report 5 minutes**

**Presenter: OSEA Board Member Steven Essig**

**9. Board Reports 30 minutes**

**Presenter: Board Chair Rebecca Dyson**

**10. Hear Public Comments (*The Ashland School District Board of Directors reserves this time for individuals to relay comments in writing to the Board regarding topics, not on the printed agenda.*)** **34**

**Presenter: Board Chair Rebecca Dyson**

**11. District Staff Updates**

**A. Superintendent Report 15 minutes**

**Presenter: Superintendent Samuel Bogdanove**

**1) Teacher Appreciation Week May 6-10, 2024** **38**

**Presenter: Superintendent Samuel Bogdanove**

**B. Remarks by incoming superintendent Dr. Joseph Hattrick**

**C. Capital Bond 15 minutes**

**Presenter: Executive Director of Operations Steve Mitzel & HMK Program**

**Director Mike Freeman**

**1) Monthly Bond Report - March 2024** **39**

**Presenter: HMK Program Director Mike Freeman and ASD Bond  
Administrator Rebecca Bjornson**

**D. Finance Report 15 minutes**

**Presenter: Director of Business Services Scott Whitman**

**1) Finance Report for the period ending March 31, 2024**

**12. Unfinished Business**

**13. New Business**

**14. Announcements and Appointments**

**Presenter: Board Chair Rebecca Dyson**

**A. The District Budget Committee will hold its first meeting on Wednesday, April 17, 2024, at 7:00 pm in the District Office, 885 Siskiyou Blvd., Ashland.**

**B. The Board will hold a work session on Thursday, April 25, 2024, at 7:00 pm on Zoom.**

**C. The District will hold its second Budget Committee meeting on Wednesday, May 8, 2024, at 7:00 pm in the District Office, 885 Siskiyou Blvd., Ashland.**

**D. The next Regular Session meeting will be held on Thursday, May 9, 2024, beginning at 7:00 pm in the City Council Chamber, 1175 E. Main Street, Ashland.**

**A Zoom link will also be available.**

**15. Adjourn**

**Presenter: Board Chair Rebecca Dyson**

BOE Regular Session  
Thursday, March 14, 2024 7:00 PM Pacific

Ashland City Council Chamber  
Hybrid 1175 East Main Street  
and Zoom  
Ashland, OR 97520

## MINUTES

### 1. Call to Order and Roll Check

Chair Dyson called the meeting to order at 7:00pm and a roll check confirmed that all directors were present.

### 2. Land Acknowledgment

Director Hatch read the Land Acknowledgment.

### 3. Adoption of Agenda *(At this time Board members are provided the opportunity to amend the Regular Session agenda.)*

Vice Chair Franko moved the adoption of the March 14, 2024, Agenda as presented. Director Ruby seconded the motion, which carried by unanimous vote of the members present.

### 4. Consent Agenda *(All items may be adopted by a single motion unless pulled for special consideration.)*

Director Skuratowicz asked about the current elimination of the Essential Skills requirement and how we know that current students are achieving appropriate levels of proficiency.

Superintendent Bogdanove reported that the Oregon Department of Education is evaluating whether the essential skills approach is the best measure for state-wide assessment and is reviewing other assessment options. We have statewide standards for course requirements and our district teaches to those standards. We do need to assure families that our students perform at or above an equivalent measure to the rest of the country. For now, schools rely on credit requirements demonstrating proficiencies. Oregon does have relatively high standards embedded in our approved curriculum. We continue to use essential skills in syllabi and look at core competencies to assess student progress. Other standardized measures are available to us and we review the results that we get.

Director Skuratowicz moved to approve the Consent Agenda as presented and Director Hatch seconded. The motion carried by unanimous vote of the members present.

4.A. Approval of Minutes of February 8, 2024, Regular Session and February 20 and 22, 2024, Special Sessions.

4.B. Personnel Report for March 2024

4.C. Enrollment Report for March 5, 2024

4.D. Board Policy IKF Graduation Requirements

4.E. AEA-ASD Memorandum of Agreement: Packing and Unpacking Classroom & Common Spaces related to bond construction

4.F. AEA-ASD Memorandum of Agreement: Hillary Cusenza Temporary Duty as Assistant Principal at Ashland High School

## 5. School Report - Willow Wind Community Learning Center

Willow Wind Principal Debra Schaeffer-Pew and Teacher Zoe Lavier-Fisher presented a report on the school's garden and culinary program. Students get 30 minutes weekly in the garden, and use the greenhouse as an indoor classroom. They grow food from seed and recently purchased equipment for an outdoor kitchen. The students learn to prepare dishes using recipes that are USDA nutritionally balanced and with produce grown in the garden. Willow Wind received a grant from ODE to grow the lunch program, bringing in other sources of local produce to taste. They have a farm stand class, where they sell produce for revenue, along with handmade soap, tea, and dried herbs. They also have a mini finance training to run the stand. They collaborate with the Farm to School program and recently attended an OSU conference in Corvallis.

## 6. SEL Curriculum Committee

Assistant Superintendent Erika Bare, participating virtually, introduced the presentation by stating her appreciation to the State and the District for mandating and supporting this important work.

The SEL Curriculum Adoption Committee members presenting were District Coordinator of Behavioral Health Diane Barry, Child Development Specialist (CDS) Michelle Bolinger, Assistant Superintendent Erika Bare, and Teacher Kari Smith.

Highlights of their report were:

- The five areas of competence that contribute to mental health and academic achievement.
  - Self-awareness
  - Self-Management
  - Awareness of others
  - Building relationship skills
  - Responsible decision making
  
- Oregon has developed a framework and standards for SEL education. It is transformative with an updated equitable approach and attention to the context of cultural baselines. It places families and caregivers at the center.
- The curriculum committee process started May 2023 and committee members represented many roles and sites. The group was grateful for the time to investigate available curricula and deliberate about priorities.
- The group built a common understanding of Oregon's transformative SEL standards. They outlined the District's values and priorities, reviewed research on successful programs, and looked at evaluation and assessment tools.
- They reviewed four curriculum options at each level and attended virtual presentations on them.
- The Committee's recommendations are:
  - First choice – Wayfinder for elementary grades
  - Second choice - Second Step for elementary grades
  - First choice for secondary grades – Wayfinder
  - Second choice for secondary grades – Character Strong

- Wayfinder has been adopted by 40 other Oregon school districts. It is very aligned with the transformative standards and developmental milestones. Its imagery and samples are relevant and current, and it teaches digital citizenship.
- Having all grades K-12 using the same tool would help with alignment of lessons across all the levels.
- Second Step is a K-5 curriculum that we have been using for about 20 years. It has become very much a digital curriculum but its images trend very young and older kids don't relate to them well.
- Character Strong curriculum was developed by HS teachers. We have used it a bit during the pandemic distance learning period.

The strong RECOMMENDATION from the Adoption Committee is to purchase Wayfinder for grades K-12. The District would continue to use Sources of Strength as a complementary tool emphasizing connection and mental health

Ms. Bare stated that we are getting ready for public viewing of the curriculum options (all online) for 30 days, as required by our adoption policy. The Committee plans to return to the Board in May seeking final approval after considering all of the public comment.

Board members had several questions:

- What are the related costs? There is an estimate of \$10/child and a total of about \$67,500 to cover all students. They can provide complete descriptions of the cost packages.
- What are the expectations about who will teach the curricula? The programs are designed to be used by all teachers at all levels, distributed throughout the course of the day. At the elementary level it would be embedded in daily lessons. At the secondary level there will be cross-walks with Health and other related courses.
- How will we support teachers to take this on? The Committee recommends integrating these programs slowly, making natural connections with closely aligned courses and developing best practices for integrating it into another course content.
- The teachers in the counseling team are in discussions about how best to implement this without overloading teachers. They do not have all the answers yet. Although they would like these lessons included every day, they may start with a block of time allocated weekly.
- What is Wayfinder's best practice for a beginning implementation model? They have creative and supportive approaches to onboarding. That company encourages groups to come together in joint training about implementation. The creators of the program believe the best model is having teachers teach it, learn it, and integrate it. Counselors and CDS staff will help to model, support, and do pieces of content.
- Will the programs address drug avoidance/prevention learning? At the elementary level, SEL is prevention. It teaches responsible decision making. Parents need to be talking with their kids in elementary grades and repeating information often. Social media exposes kids to substance use at very early ages. The Committee will take a closer look at the Wayfinder approach to this.
- Director Ruby liked the curriculum adoption process and asked if there is a possibility to facilitate the review online, helping people understand why the staff are so enthusiastic about it. Board members would like to more knowledgeable and perhaps

they could preview themselves at the work session? They would also want to hear more about implementation in April.

- There were questions about how to evaluate the effectiveness of the curriculum after adoption. There was discussion of assessments, reviewing impact on attendance and engagement, and looking at effects on purpose development among teenagers.
- The Board requested more on post-adoption assessment at an April meeting.

## 7. Recurring Reports

### 7.A. AHS Student Report

Student representatives Kendra Machala and Willa Vogel reported on recent activities at the high school. These included their first Career Day since COVID. The OBOB team won the Region 5 championship and is going to state in April. In the DECA competition, 18 of 20 kids placed and two will go to nationals. DECA is focused on business and selling so the students do pitches. Students put on *Matilda* the musical, which was a good play. The Winter Sports teams did well. Wrestlers went to State and Will Downs placed. Snowboarders and swimmers also had success.

### 7.B. AEA Report

AEA representative Alan Parowski reported on activities at the sites. There is a desire to build Ashland Connect as a hybrid program that would attract more students. Sites reported activities performed to appreciate classified colleagues, including buffets, donuts, coffees, and other celebrations. He read activity reports from each site that included AMS doing *Sponge Bob the Musical*, the Helman OBOB team winning the regional competition, TRAILS planning for its Spring Sing event, Walker students attending a women's basketball game at SOU, and the Brain Bowl coming up with SOU.

### 7.C. OSEA Report

OSEA representative Steven Essig reported that OSEA is engaged in contract bargaining with the District and updates are posted on the ASD web site. OSEA has requested opening 19 of the contract's 22 articles and they are taking good strides. In Article 12 they added Juneteenth to the annual holiday schedule. Mr. Essig commented on Classified Appreciation Week and OSEA is grateful for the celebration of its members. It is the time of year for the YouthTruth Survey and OSEA is encouraging families to complete those surveys.

## 8. Board Reports

Director Ruby said he expected a slow spring season after picking a new superintendent. Actually, he spent about 30 hours this month engaged with the Innovation Committee, a Student Success Summit, AEA Bargaining, PTC meetings, etc. Director Skuratowicz attended the Walker Elementary science night, and the SOESD day on career-connected learning K-12. Students at Eagle Point and South Medford talked about CTE classes. On March 1, the Soroptimist members had a tour of the new schools and we are connecting with realtors to do tours. We hope the new facilities will help attract new families to our schools.

Director Hatch participated in a contract bargaining day and was impressed to see all parties working to arrive at a positive start. He attended the Middle School string performance and said that we have 5<sup>th</sup> graders with exceptional talent. The Innovation Committee on school calendars

is moving to a conclusion. He also met with Erica Thompson, executive director of ASF (Ashland Schools Foundation).

Vice Chair Franko attended the Behavioral Health Summit for southern Oregon. She also participated in Senator Jeff Merkley's Town Hall at AHS, an ASF board meeting, and a meeting with the Maslow Project about the district's ideas for a housing project. The recent track meet was great. ASD has a 6<sup>th</sup> grade girl runner who is the fastest in the nation.

Chair Dyson moderated the Walker Elementary OBOB tournament. The AHS team went to the regional championship. The AHS orchestra concert was wonderful and audience members were heckling performs in fun. Our students attended the solo and ensemble festival and out of six categories, AHS students won four solo contests and one of two ensemble ones. Our students are very talented.

Chair Dyson then introduced a special guest, Dr. Joseph Hattrick. She welcomed him to his first official Board meeting, our future superintendent as of July 1. Dr. Hattrick expressed excitement about touring all of our schools, meeting with students and staff, and beginning to learn more about the Ashland community. He will be attending the AHS play Matilda.

Chair Dyson mentioned that her son James would be performing Saturday at 2:00 pm with the Rogue Valley Symphonic Band, doing a bassoon concerto. She is grateful to have him back at home and appreciates community support.

#### **8. Student Board Representative Report**

Willa Vogel reported that students are deeply engaged in college and career decisions right now. The current student reps and alternates are busy recruiting future Board reps. On May 18 students will have their Benefit Ball. Willa met with the Black Student Union to talk about a potential SRO (School Resource Officer) and they had a positive interaction. She will also be giving a High School tour to Dr. Hattrick.

#### **9. Hear Public Comments**

There were none.

#### **10. District Staff Updates**

##### 10.A. Superintendent Report

Superintendent Bogdanove reported that incoming superintendent Dr. Joseph Hattrick will be visiting Ashland in the next couple of days. He plans to meet with the district Cabinet and tour sites with Dr. Hattrick, who will have lunch with district office staff. Superintendent Bogdanove will be briefing him on planning for the budget and staffing, as we work to build for his success. Dr. Hattrick intends to make future visits before his move in late June.

Supt. Bogdanove also reported that the recent meeting of OACOA (Oregon Association of Central Office Administrators) presented its annual Award of Excellence to our Assistant Superintendent Erika Bare. This was a surprise to her and her family members attended to enjoy her honors. The event was held in Eugene.

He also reported that our OBOB (Oregon Battle of Books) teams are doing great. The high school is also hosting a DECA Club again. DECA is a career and professional preparation organization for high school students throughout the world.



District administrators are attending a threat assessment workshop this week, held at SOU. The AHS wood shop is hosting its Kinder visit again this year in a carefully supervised introduction to wood working skills. The selection of a TRAILS principal will be announced soon.

#### 10.B. Capital Bond

##### 10.B.1) Monthly Bond Report - February 2024

HMK Program Director Mike Freeman reported that we have finished the one-year warranty walks at the completed sites. AHS work is moving along well. Demolition is completed for the Humanities Building and the Science Building is about the same as last month.

The solar array is now live and producing electricity. There is a live stream of the array from the site. The District should be proud to host the largest solar array in the region, and the energy produced will feed into TRAILS Outdoor School. We still need to do another solar project in order to meet our requirement to spend 1% of total bond costs on environmental projects.

Director Franko asked about AHS system development charges and planning fees. Executive Director of Operations Steve Mitzel reported that we are seeing cost savings now because after our construction “pause” we had to re-submit all of our plans. We made a variety of value engineering changes that resulted in lower cost estimates. Our reductions amount to about \$600,000.

We currently have about \$6.5 million that are not allocated, or have been returned from completed projects that remained unspent. Asked if any of this might be applied to the AHS roof, Mr. Mitzel responded that we are waiting for bids from roofing companies.

Supt. Bogdanove acknowledged the maintenance and facilities crews who have gone to great lengths to do temporary patches on the leaking roof, which has about 200 tons of rock covering the surface.

#### 10.C. Update on SBAC and District Report Card

Willow Wind Principal Debra Schaeffer-Pew presented district-wide achievement data from 2022-2023. This is part of the state report card. Topics included attendance and achievement scores on different topics, number of students on track to graduate, and on-time graduation rates. Scores compared the Ashland District to Oregon statewide averages.

It is still somewhat unknown whether we are fully emerging from the delay impacts of COVID on education. There were questions about whether our trends up or down correlate to the movement of state trends. Superintendent Bogdanove reported that while we have made good gains in student results, we are still suffering impacts of the COVID period. Our 9<sup>th</sup> grade on track numbers now are good, and indicate a likelihood that most students will complete high school on time. Some date lags a year because of collection periods. It can take 18 months to acquire a 12-month comparison.

Do we know anything about the impact of our new math curriculum, positive or negative? We will get those assessments down the road and may have some in time for the Board retreat.

Reviewing achievement results broken down by demographics, there are some stark differences in numbers. Our attendance numbers across racial and ethnic populations are concerning. Students of color fall markedly shorter than we would like to see in attendance categories. Ms. Pew reminded the Board that our numbers are small and this can impact percentages.

Ms. Pew presented specific results of Ashland students on the SBAC subject assessments. There were some queries about the presentation of the data and concerns about more marginalized student populations. Director Skuratowicz asked that the charts we use identify the numbers, in addition to percentages, to give a scale when reviewing.

#### 10.D. Finance Report

##### 10.E.1) Finance Report for the period ending February 29, 2024

Director of Business Services Whitman reported that there were no significant changes from the previous month's report. He and the Lead Team have spent a considerable amount of time doing budget planning for future years. We have a good path for reducing expenditures and stopping our over-spending next year, with progress to recovery in the following year. The district is on good track with bargaining and planned reductions. Director Franko asked about the planned Reductions in Force and Mr. Whitman stated that those will be effective for the 2024-2025 fiscal year. Supt. Bogdanove said that by managing reductions of temporary employees and retirements, we were able to reduce the number of RIFs required. The Board will be asked to take final action on them at the April meeting and they will take effect beginning July 1.

#### 11. **Unfinished Business**

There was none.

#### 12. **New Business**

There was none.

#### 13. **Announcements and Appointments**

Chair Dyson read the announcements of upcoming meetings.

#### 14. **Adjourn**

There being no further business, Chair Dyson adjourned the meeting at 9:50 pm.

Submitted by:

Jackie Schad, Board Secretary

Dated for Board Approval: April 11, 2024

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Board Chair Rebecca Dyson

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Superintendent Samuel Bogdanove

Ashland School District  
Board Personnel Report  
April 1, 2023

SITE	NAME	POSITION	STATUS	STATUS CHANGE	SALARY PLACEMENT EXCEPTION
AHS	Matt Preston	Girl Golf Coach	temporary service	NO	NONE
AHS	Kimberly Moore	Youth Advocate	Resignation	NO	NONE
Helman	Harlee Crown	Teacher Grade 3	Resignation	NO	NONE
Maintenance	Ashley Rogers-Brown	Custodian	1 FTE	NO	Yes
Maintenance	Elisha (Angel) Padron	Custodian	Resignation	NO	NONE
Maintenance	Douglas Ingram	Asst Head Custodian	Resignation	NO	NONE
Maintenance	Eric Gilcrease	Custodian	1 FTE	NO	NONE
TRAILS (TBD based upon enrollment)	Laurie Green	Teacher	1.0 FTE (correction to 3/14 report)	NO	NONE
Transportation	Don Verschoor	Bus Driver	Resignation	NO	NONE
District Office	Tiffany Burns	Serving on school board committee	temporary service	NO	NONE
District Office	Christine McCollom	Serving on school board committee	temporary service	NO	NONE
District Office	Debra Pew	Serving on school board committee	temporary service	NO	NONE
Willow Wind (TBD based upon enrollment)	Zoe Lavier-Fisher	teacher	1.0 FTE (correction to 3/14 report)	NO	NONE

Ashland School District  
 Board Personnel Report  
 April 1, 2023

Willow Wind (TBD based upon enrollment)	Robin Hawley	teacher	0.50 FTE (correction to 3/14 report)	NO	NONE
Bellview	James Edward Janousek	teacher, math/science	0.5 fte	RIF end of school year	NONE
Walker	Julian Boufford	Gen Ed Tutor	temporary service	NO	NONE

## ASHLAND PUBLIC SCHOOLS ENROLLMENT SUMMARY

### March 2024 Full Time Enrollment

SITE	K	1	2	3	4	5	6	7	8	9	10	11	12		
BELLVIEW	39	33	43	42	46	52								255	BELLVIEW
HELMAN	39	41	42	58	47	72								299	HELMAN
WALKER	30	36	36	44	43	52								241	WALKER
TRAILS	12	16	17	16	17	16	17	23	8					142	TRAILS
*Ashland CONNECT	1	0	1	1	2	2	2	7	7					23	CONNECT
AMS							162	181	194					537	AMS
AHS										212	228	197	205	842	AHS
WILLOW	18	20	20	21	18	23	24	20	15					179	WILLOW
<b>ASD TOTALS</b>	<b>139</b>	<b>146</b>	<b>159</b>	<b>182</b>	<b>173</b>	<b>217</b>	<b>205</b>	<b>231</b>	<b>224</b>	<b>212</b>	<b>228</b>	<b>197</b>	<b>205</b>	<b>2518</b>	<b>TOTAL</b>

	March Enrollment History														
	2010	2011	2012	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
BELLVIEW				304	315	322	325	315	318	263	256	246	258	255	BELLVIEW
HELMAN				303	303	314	351	345	345	286	286	281	315	299	HELMAN
WALKER				283	299	342	343	337	344	275	277	226	221	241	WALKER
JOHN MUIR				101	100	120	122	123	122	105	107	180	135	142	TRAILS
AMS				577	579	562	565	564	517	485	480	461	527	537	AMS
AHS				960	971	996	971	950	940	942	914	934	888	842	AHS
WILLOW				208	195	192	179	178	180	159	150	150	163	179	WILLOW
Ashland Connect												0	24	23	CONNECT
<b>ASD TOTALS</b>				<b>2736</b>	<b>2762</b>	<b>2848</b>	<b>2856</b>	<b>2812</b>	<b>2766</b>	<b>2515</b>	<b>2470</b>	<b>2478</b>	<b>2531</b>	<b>2518</b>	<b>ASD TOTALS</b>

	Monthly Enrollment									
	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
2023-2024	2571	2553	2539	2532	2529	2541	2518			
2022-2023	2560	2563	2546	2552	2543	2543	2530	2538	2535	2531
2021-2022	2478	2487	2441	2449	2465	2483	2471	2476	2472	2443
2020-2021			2530	2515	2509	2505	2490	2491	2486	2470
2019-2020		2835	2825	2820	2804	2797	2781	2774	2763	2766
2018-2019		2897	2894	2881	2860	2846	2830	2842	2824	2812
2017-2018	2935	2922	2913	2912	2905	2897	2892	2878	2869	2856
2016-2017	2898	2897	2901	2929	2879	2864	2847	2845	2826	2848
2015-2016	2856	2852	2845	2875	2815	2804	2796	2793	2779	2812
2014-2015	2752	2750	2762	2804	2752	2742	2731	2729	2727	2762

## ASHLAND PUBLIC SCHOOLS ENROLLMENT SUMMARY







# WHAT IS CTE

- Career Connected Learning
- Education programs/courses that utilize 21<sup>st</sup> century technology to teach
  - Technical Skills
  - Professional Practices
  - Academic Knowledge
  - Opportunities for careers in high-wage, in-demand careers





# AHS CTE PROGRAMS

- Digital Arts
- Technical Theater
- Manufacturing & Design – Woods, Glass, CAD, Interior Design
- Mechanics
- Culinary
- Pre Apprenticeship
- For Next Year: Video Production

## CTE SUCCESSES

- **2023 Grad Rate for CTE – 93%**
  - Overall grade rate was 90.3%
- 2023 Pre Apprenticeship 18 AHS students (47 total including Medford)
  - Total completers 17
  - AHS Completers 12
- 5 Students completed Crater Electric Pre-Apprenticeship Program & Certification
- 2023-2024: 517 Total Enrollments in CTE courses



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# STUDENT EXPERIENCES



# Ashland School District School Resource Officer Presentation



**Presentation by AHS students and  
AHS Administration**

# **Development of SRO Program**

- **Brief history of SRO program at AHS**
- **Current Opportunity**
- **Current needs, concerns, and interests**
- **Student voice**
- **Shared experiences of students**
- **School culture considerations**
- **Impact of not having an SRO program**

# What was our process?

- **Timeline review**
- **Board members met with student leadership**
- **Student leaders met with APD**
- **Spoke to student affinity groups**
- **Met with district leadership**
- **Held ongoing meetings, socials, and events with APD**

# Considerations

- Met with students who are in our affinity groups and various community members to ensure that ALL have a voice in the conversation
- Discussed concerns and brought ideas to school leaders
- Involved Chief O'Mara and his team in discussions

# Why is this important to our students?











# What is a School Resource Officer (SRO)?

## ■ Definition

- A School Resource Officer is a law enforcement officer with sworn authority, deployed in community-oriented policing, assigned by the employing police department (Ashland Police Department) to collaborate with Ashland School District.



# What is a School Resource Officer (SRO)?

- A sworn law enforcement officer
- Properly selected
- Properly trained
- Important bridge builder in our community
- Return of the role we once had
- Funded by the local APD

# What is role of an SRO?

- Visible, active, law enforcement figure
- A classroom resource
- A community resource
- A member of the faculty
- Not a replacement for existing school security practices
- Not a disciplinarian

# Goals of the SRO program

- Bridge the builder between first responders and young people in our community
- Increase positive attitudes towards law enforcement
- Teach the value of our legal system
- Promote respect for oneself, people, and property
- Helping students formulate an awareness of self-care, respect, authority, and justice

# Memorandum of Understanding (MOU)

Interagency Collaboration is foundational to the success of an SRO program.

The MOU is a written agreement between the school district & the law enforcement agency providing the guidelines for the program.

# Key Elements of MOU

- **Clear Rationale**
- **Officer Training**
- **Student and School Community Engagement**
- **Accountability**
- **Continuous evaluation**



# Contributions and Insights from AHS Departments



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## Jacqueline Schad

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**From:** Melina Barker <melina.parrish.barker@gmail.com>  
**Sent:** Thursday, April 11, 2024 6:59 AM  
**To:** Jacqueline Schad  
**Subject:** Public Comment Student Resource Officer

Caution! This message was sent from outside your organization.

Hello,

I'm writing in support of having a Student Resource Officer on the AHS campus (funded by Ashland Police). As a parent of a AHS student, I support having more resources and more eyes on substance use at school and think this will also mitigate school violence. Most if not all other high schools in Jackson Country have student resource officers.

It is my understanding that Student Leadership is advocating for this as well which speaks volumes to the need for more support.

Thank you,  
Melina Barker

## Jacqueline Schad

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**From:** Karsten Peterson <karstenpeterson@yahoo.com>  
**Sent:** Thursday, April 11, 2024 8:44 AM  
**To:** 10 School Board and Superintendent  
**Subject:** Community Resource Officer

Caution! This message was sent from outside your organization.

Dear ASD board,

I first want to thank teachers, EAs, school administrators and specialized support staff that care and attend to our children every day. I am both an Ashland School District mother and a behavioral health provider that has worked with youth in a variety of capacities, including within school settings. I understand the past five plus years has been incredibly trying on youth, but also educators who tireless work on behalf of young people.

I believe the reason for the decline in youth mental health and safety to be complex and multi-layered, just as any presumed solutions would be.

What I know about youth resiliency is that there are multiple protective factors that support healthy development, set not only by intrinsic motivation but also built by trusted people and supports in their environment, at home, at school, and the resources within the community at large.

I imagine and trust that if our youth are advocating for a SRO, youth being the experts in their experience and lives, that this is not only a **viable consideration** but important **voice** to factor in as a solution to feeling safe and supported each day. I imagine the same sentiment would come from schools, and appreciate AHS's continued effort to involve parents and community stakeholders in problem solving. I full heartedly appreciate the school board and Chair Rebecca Dyson's thoughtful approach to considering the return of a SRO to Ashland High School campus and recognize by doing so that we would join all other high schools in Jackson County to keep campus's safe. I trust that we as a community can find win-wins and navigate change together, and will work together as a community to help our youth thrive.

Warm regards,

Karsten Peterson  
*Licensed Clinical Social Worker*  
*Licensed School Social Worker*

## Jacqueline Schad

---

**From:** rachel sol <ahimsasol@yahoo.com>  
**Sent:** Thursday, April 11, 2024 8:45 AM  
**To:** Jacqueline Schad  
**Subject:** Public comment: Student resource officer AHS

Caution! This message was sent from outside your organization.

Hello,

I am writing to voice my support for a student resource officer at AHS. I believe this will increase the safety for students and staff.

Thank you,

Rachel Sol

Parent of AHS 11th grader

[Yahoo Mail: Search, Organize, Conquer](#)

## Jacqueline Schad

---

**From:** Amy Herbst <Amy.Herbst@medford.k12.or.us>  
**Sent:** Thursday, April 11, 2024 9:19 AM  
**To:** Jacqueline Schad  
**Subject:** In support of SRO

Caution! This message was sent from outside your organization.

Hi Jacqueline,

As an MSD administrator (former HS principal) who has 2 boys in ASD, I'm in big support of the valuable partnership of an SRO.

I have many years of working with SROs in Medford and have a long list of positives if I can be helpful in this process. Simply put, safety increases with an SRO = positive culture and climate. Thanks, Amy

Sent from my iPhone

# ASHLAND PUBLIC SCHOOLS

JACKSON COUNTY SCHOOL DISTRICT #5

Samuel Bogdanove  
*Superintendent*

## BOARD OF DIRECTORS

REBECCA DYSON

JILL FRANKO

RUSSELL HATCH

DANIEL RUBY

EVA SKURATOWICZ



*Inspiring Learning for Life*

ERIKA BARE  
Assistant Superintendent

STEVE MITZEL  
Executive Director, Operations

JAY PRESKENIS  
Director, Human Resources

SCOTT WHITMAN  
Director, Business Services

## Ashland School District Teacher Appreciation Week *with a twist*

**WHEREAS**, teachers are the superheroes who don't wear capes but wield whiteboard markers with unmatched skill; and

**WHEREAS**, teachers gracefully navigate the jungle of wildly diverse backgrounds and individual needs, making Indiana Jones look like a homebody; and

**WHEREAS**, our nation's future is basically in the hands of these brave souls who dare to teach the Pythagorean theorem and the importance of Shakespeare in a world dominated by emojis and TikTok; and

**WHEREAS**, teachers perform the miraculous feat of preparing lessons, grading papers, and somehow finding the time to console heartbroken teenagers and arbitrate disputes over who had the coolest dinosaur in prehistoric times—all on what can only be described as an Olympian lack of sleep; and

**WHEREAS**, our community realizes that without teachers, our future would be as bleak as a world without Netflix, thus, we stand in awe and support of our educators who tackle the noble art of teaching;

**NOW, THEREFORE, BE IT RESOLVED** that the Ashland School District Board of Directors proclaims May 5-10, 2024, not just as TEACHER APPRECIATION WEEK but as the week we officially recognize our educators as the rock stars they truly are; and

**BE IT FURTHER RESOLVED** that the Ashland School District Board of Directors implores every member of our community to join in this grand ovation, encouraging a standing room only performance in honor of our teachers. Go forth and shower them with the adulation they so richly deserve, be it in the form of heartfelt thanks, coffee (lots of it), or perhaps, the occasional pizza—because who doesn't love pizza? And it's good for teaching fractions.

Adopted this 11th day of April, 2024, with the highest hopes that our educators know just how much they are appreciated, today and every day.

Signed: \_\_\_\_\_

Rebecca Dyson, Board Chair

Attest: \_\_\_\_\_

Samuel Bogdanove, Superintendent





Solar Campus Ribbon Cutting Ceremony

## ASHLAND SCHOOL DISTRICT CAPITAL BOND PROGRAM

END OF MONTH REPORT – MARCH 2024





## GENERAL PROGRAM UPDATE

During March, the Solar Campus was officially completed and TRAILS School, as well as the district, are now reaping the benefits of clean solar energy to help power the school. The team for the Bellview HVAC project took advantage of the spring break window to install the new Chiller and finalize the HVAC project. The next few weeks will be spent starting up and checking this new system. The Ashland High School project proceeded and the team was able to make large strides in getting closer to completing the Humanities Seismic project by installing shotcrete to all of the external seismic structural components. In addition the team worked on the mechanical, electrical and plumbing rough in on both the Humanities and Science buildings.

## PROJECT ADMINISTRATION

Project administration and accounting support are two key areas critical to Program success. This is a combined effort of HMK Company and ASD Accounting Department. In the month of March, we requested 10 purchase orders and processed 12 invoices.

Contract Type	Number of Contracts	Value
Professional Service Agreements / Design Contracts	5	\$ 22,324,015
Construction Contracts	5	\$ 101,943,982





## LOCAL VENDORS AND CONTRACTORS

The following list of local vendors are currently working on the projects.

### ASHLAND AREA VENDORS and CONTRACTORS

Arkitek:design&architecture	Adroit Construction Co.
Ciota Engineering	DOBRIN
Covey Pardee Landscape Architecture	Infinity Electric
Douglas Engineering Pacific	Van Row Mechanical
HMK Company	Cascade Communications
KenCairn Landscape Architecture	Quality Fence
Bean Electric	Pacific 3D Reality Capture
Renfro	Welburn Electric
Pariani Land Surveying	Britannia
Powell Engineering	Patriot Landscaping
ZCS Engineering & Architecture	Sandeem Masonry
Beflor	Alco
Top Notch	Quality Fence
Sandeem Masonry	S&S Sheetmetal
Metal Masters	Urban Racks
Moore Construction	Curtis Huntley
Devry	Cut N' Break
Precision Electric	Advanced Air
Hall of Fame Movers	New Horizons Woodworks
Milestone Landscape Group	Viking Concrete Cutting
Figueroa's Lanscaping & Construction	Artoff Construction
North Core Excavation	LLAD
Southern Oregon Painting Company	True South Solar

### Ashland Area, defined as Rogue Valley



## ASHLAND MIDDLE SCHOOL & TRAILS

### PROJECT ADDITION & RENOVATIONS TO EXISTING BUILDING

#### PROJECT DESCRIPTION

- New and renovated classroom space to replace 3 existing classroom wings, approx. 65,000 sq. ft.
- Campus security
- Air Quality improvements and Climate resilience for existing buildings, including new construction
- Required tech infrastructure

SCHEDULE & KEY MILESTONES	START	COMPLETION	% CPL	COMMENT
Pre-Design & Schematics	08/12/19	11/15/19	100%	
Design Development	12/09/19	02/28/20	100%	
Construction Documents	03/23/20	08/07/20	100%	
Bid and Award Site Package	10/27/20	11/02/20	100%	
Bid and Award Building Package	10/27/20	11/02/20	100%	
Construction	11/03/20	10/21/22	100%	
Substantial Completion	10/21/22	03/01/23	100%	
Owner Occupancy	08/24/22	10/31/22	100%	
Post Occupancy Evaluation	03/01/23	12/21/23	100%	
Warranty Period	03/01/23	03/01/24	100%	
Other			0%	

#### CURRENT ACTIVITIES

Ashland Middle School and TRAILS Outdoor School are complete, and staff and students are fully occupying the new spaces.

Throughout each campus, upgrades in HVAC systems, plumbing, and electrical are prevalent, introducing energy efficiency air quality improvements and climate resilience resulting in more accommodating environments for maximum learning opportunities. Each school has received upgraded windows, new roof systems, new restrooms and redesigned administrative/office spaces. The project also resulted in improvements to overall campus security, technology infrastructure, seismic upgrades and accessibility. Both schools have been retrofitted with fire alarm and fire suppression systems as well. Each school campus has its own vehicle entry and exit with clear-cut pick up and drop off areas to assist with reduced congestion during high traffic periods.



Ashland Middle School comprises about 40,000 sq. ft. of the project including a new library and addition of a newly constructed two-story 6<sup>th</sup> grade building with an elevator. The campus includes a leadership room with full kitchen designed to host campus events. The SPED area includes multiple classrooms and offices with an additional calming space, private restrooms, and secure outdoor learning area. The covered courtyard is central to the campus with a multifunctional design including reclaimed wood beam stadium style benches for outdoor educational purposes and skateboard accommodating features allowing students a safe and fresh outdoor space for various activities. The kitchen and cafeteria have also been upgraded with new appliances and renewed finishes.

TRAILS Outdoor School has an entirely separate, newly renovated building stretching across 26,000 sq. ft. of useable space. The campus now includes 5 classrooms, a library, art lab, testing room, SPED room, music facility and multi-purpose room. There is also a grand outdoor structure attached to the building, allowing activities in adverse weather, including an integrated rock-climbing wall. The multi-purpose room, also known as the community room, is the highlight of the building. This area not only provides a place for staff and students to congregate for events but is equipped with large windows and roll up doors that can be opened to connect to the outdoors. Designing this aspect of the multi-purpose room was fully intentional and a defining characteristic of the school culture. The adjacent ready room has a full kitchen, which accommodates preparation for outdoor activities as well as daily meal requirements.

## ACTIVITIES SCHEDULED FOR NEXT PERIOD

- Warranty Work

## ADDITIONAL INFORMATION

For questions, comments or additional information, please contact:

Josh Whitaker, Project Manager  
[josh.whitaker@hmkco.org](mailto:josh.whitaker@hmkco.org)  
541.601.3638



## PROJECT PHOTO GALLERY

### Combined Ashland Middle School and TRAILS Outdoor School Campus







## TRAILS Outdoor School







## Ashland Middle School





## HELMAN ELEMENTARY SCHOOL

### PROJECT ADDITION & RENOVATIONS TO EXISTING BUILDING

#### PROJECT DESCRIPTION

- New secure classroom wing to replace 2 classroom pods, approx. 23,000 sq. ft.
- Campus security
- Includes District Wide HVAC improvements which includes Climate resilience for all buildings, rather than just new construction
- Required tech infrastructure upgrades

SCHEDULE & KEY MILESTONES	START	COMPLETION	% CPL	COMMENT
Pre-Design & Schematics	06/17/19	01/23/20	100%	
Design Development	02/01/20	04/30/20	100%	
Construction Documents	05/14/20	09/24/20	100%	
Bid and Award Site Package	09/04/20	10/16/20	100%	
Bid and Award Building Package	10/15/20	12/15/20	100%	
Construction	10/30/20	08/31/22	100%	
Building Commissioning	06/01/22	03/31/23	100%	
Substantial Completion	08/31/22	03/01/23	100%	
Owner Occupancy	08/23/22	08/24/22	100%	
Post Occupancy Evaluation	03/02/23	08/01/23	100%	
Warranty Period	03/01/23	03/01/24	100%	
Other			0%	

#### CURRENT ACTIVITIES

With the completion of this project, Helman Elementary School staff, students and community members are now able to fully utilize the renovated campus. The renovations included a brand new approximately 23,000 square foot classroom building to replace two of the existing quad buildings.



The construction of this building has a net reduction in the school's energy use that truly models the Ashland School District's adoption of the City of Ashland's Climate and Energy Action Plan (CEAP). The new classroom building also includes a SPED instructional space with exterior play area, sensory room with state-of-the-art furnishings, a large multipurpose room with an operable exterior wall and multiple breakout spaces scattered throughout the building.

The front administration area underwent a full renovation that included an access-controlled entry. New reception area, conference room and staff work room concluded the new spaces included in the administration area.

Campus wide, a new 4-Pipe hydronic HVAC system that includes new high efficiency boilers, new air handlers and a new chiller was installed. A new building controls system, allowing the district to operate the new systems as efficiently as possible and minimize any maintenance or troubleshooting delays, was also included. The campus also received a new fire alarm system bringing everything up to current building codes.

On the exterior of the site, a new entry drive was installed that will aid with traffic congestion during high traffic periods. Additional parking was installed at the south end of the campus. There is a brand new 1/8<sup>th</sup> mile walking track and new playground that is accessible to all. New landscaping wraps up the remainder of the campus.

## ACTIVITIES SCHEDULED FOR NEXT PERIOD

- N/A

## ADDITIONAL INFORMATION

For questions, comments, or additional information, please contact:

Mike Freeman, Project Manager  
[Mike.freeman@hmkco.org](mailto:Mike.freeman@hmkco.org)  
541.499.7996





## PROJECT PHOTO GALLERY

### Completed Project





## ASHLAND HIGH SCHOOL

### PROJECT ASHLAND HIGH SCHOOL RENOVATION

#### PROJECT DESCRIPTION

- Improved accessibility and flexibility for the Humanities and Science Buildings.
- Repurpose or reconfigure existing spaces for science program requirements.
- Upgrades for air quality, security, restrooms, and technology infrastructure.

SCHEDULE & KEY MILESTONES	START	COMPLETION	% CPL	COMMENT
Pre-Design & Schematics	01/27/20	10/02/20	100%	
Design Development	10/02/20	01/29/21	100%	
Construction Documents	01/29/21	1/31/24	100%	Final Drawing Set Complete
Permits, Bid and Award	05/31/23	3/29/24	85%	Project will have Phased Bid Packages
Construction	06/16/23	12/31/24	48%	HUM/SCI Underway
Substantial Completion	12/31/24	12/31/24	0%	
Post Occupancy Evaluation	TBD	TBD	0%	
Warranty Period	01/01/25	01/01/26	0%	
Other				

#### CURRENT ACTIVITIES

In March, the Humanities building seismic and modernization project made great strides in construction. With the advantage of spring break, the project team poured back the drag beams and shear walls on the exterior of the building for the seismic upgrade. Inside the building the plumbing and electrical continued to progress on the first and second floors with the continuation of the rough in phase. New ducting for the HVAC upgrades were installed as well as new fire sprinkler lines.

At the Science building, the last of the abatement was performed over spring break. Demo is complete and the project team is starting to route temp utilities to keep the building operational for staff and students while also completing the needed upgrades.

The remainder of campus work was bid out and now the project team is reviewing those bids and revisiting the scope of the project to ensure that it stays in alignment with the budget.



## ACTIVITIES SCHEDULED FOR NEXT PERIOD

- Humanities building door and finish install begins.
- Continued MEP rough-in in the Science Building.
- Bid review for the remainder of the campus work.

## ADDITIONAL INFORMATION

For questions, comments, or additional information, please contact:

Josh Whitaker, Project Manager  
[josh.whitaker@hmkco.org](mailto:josh.whitaker@hmkco.org)  
541.601.3638





## PROJECT PHOTO GALLERY

### Installation of Shotcrete in Basement of Humanities Building





## Prepped Forms for the Drag Beams at the Humanities Building







## WALKER ELEMENTARY SCHOOL

### PROJECT ADDITION & RENOVATIONS PROJECT

#### PROJECT DESCRIPTION

- Comprehensive renovation and seismic improvement of historic Walker Elementary School main building and gymnasium
- Includes replacement of classroom wing, with new classrooms, redesigned entry, new finishes, doors, windows and roof
- Also, includes the district wide HVAC improvements

SCHEDULE & KEY MILESTONES	START	COMPLETION	% CPL	COMMENT
Pre-Design & Schematics	01/07/20	09/22/20	100%	Complete
Design Development	09/22/20	12/10/20	100%	Complete
Construction Documents	12/10/20	08/13/21	100%	Complete
Bid and Award	03/22/21	05/14/21	100%	Complete
Construction Documents Phase 2	10/18/20	11/16/21	100%	Complete
Bid and Award Phase 2	03/22/21	12/14/21	100%	Complete
Construction	07/17/21	04/17/23	100%	Complete
Building Commissioning	01/16/23	04/17/23	100%	Complete
Owner Occupancy	04/17/23	04/18/23	100%	Complete
Post Occupancy Evaluation	04/18/23	07/17/23	100%	Complete
Warranty Period	04/18/23	04/18/24	95%	
Other			0%	

#### CURRENT ACTIVITIES

The Walker Elementary School renovation is now complete. This project brought much needed improvements to the existing Walker School that will provide the community with a state-of-the-art educational facility for many years to come. The older classroom annex was demolished in order to construct a new classroom wing that also allowed the front entrance to be relocated creating a much more intuitive office space. The historical wing of the building received structural upgrades by way of a state funded seismic grant. The entire classroom building received new finishes, upgraded energy efficient exterior envelope that included new windows and new furniture.

The renovation and addition has a net reduction in the school's energy use that truly models the Ashland School District's adoption of the City of Ashland's Climate and Energy Action Plan (CEAP). The





new addition also includes a SPED instructional space with exterior play area, sensory room with state-of-the-art furnishings, dedicated resource rooms and multiple breakout spaces scattered throughout the building.

Campus wide, a new 4-Pipe hydronic HVAC system that includes new high efficiency boilers, new air handlers and a new chiller was installed. A new building controls system, allowing the district to operate the new systems as efficiently as possible and minimize any maintenance or troubleshooting delays, was also included. The campus also received a new fire alarm system bringing everything up to current building codes.

The gym underwent a seismic upgrade making this building now rated to withstand a seismic event. In addition, it received a new roof and exterior paint as well as HVAC upgrades.

The exterior of the site underwent extensive renovations in order to improve campus security and student and automobile circulation. The parking area was extended, and the traffic flow was reconfigured to create a more cohesive format for pick up and drop off that eases congestion in the neighborhood and adjoining streets. The exterior was fenced creating a secure campus and the newly configured front entrance added access control in order to create a single point of entrance. A new fully accessible playground was installed as well. New landscaping wraps up the exterior improvements.

## ACTIVITIES SCHEDULED FOR NEXT PERIOD

- N/A

## HIGHLIGHTS, CHALLENGES, SOLUTIONS

### HIGHLIGHTS:

- Project completion.

### CHALLENGES:

- No current challenges to note.

## ADDITIONAL INFORMATION

For questions, comments, or additional information, please contact:

Josh Whitaker, Project Manager

[josh.whitaker@hmkco.org](mailto:josh.whitaker@hmkco.org)

541.601.3638



## PROJECT PHOTO GALLERY

### Aerial Photos of New Renovation and Addition









Placard Depicting the Seismic Upgrade through the Oregon Seismic Rehabilitation Grant





**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
DISTRICT WIDE ROLLUP BUDGET  
MARCH 31, 2024**

Project Expense	Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>				
Technology	\$ 3,420,000	\$ 3,271,275	\$ 127,949	\$ 3,399,224
Restrooms	\$ 3,087,500	\$ -	\$ -	\$ -
Security	\$ 2,850,000	\$ 272,175	\$ 34,767	\$ 306,942
HVAC & MEP	\$ 13,569,000	\$ -	\$ -	\$ -
Transportation	\$ -	\$ 559,844	\$ 1	\$ 559,845
Bellview	\$ -	\$ 1,337,278	\$ 360,004	\$ 1,697,282
Maintenance	\$ -	\$ 676,982	\$ 0	\$ 676,982
District Office	\$ -	\$ -	\$ -	\$ -
Asbestos Abatement	\$ 316,447	\$ -	\$ -	\$ -
Construction Contingency	\$ 1,348,640	\$ -	\$ 300,769	\$ 300,769
<b>Construction Sub Total</b>	<b>\$ 24,591,587</b>	<b>\$ 6,117,553</b>	<b>\$ 823,491</b>	<b>\$ 6,941,044</b>
<b>Soft Cost</b>				
<b>Administrative Cost</b>				
Legal Fees	\$ 35,000	\$ -	\$ -	\$ -
Bond Counsel	\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost	* \$ -	\$ -	\$ -	\$ -
Builders Risk Insurance	\$ -	\$ -	\$ -	\$ -
Project Management	\$ 733,063	\$ -	\$ -	\$ -
Reimbursable Expenses	** \$ 48,870	\$ -	\$ -	\$ -
Communications	\$ -	\$ -	\$ -	\$ -
Sustainability	\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>				
Site Survey	\$ 30,000	\$ 2,270	\$ 30,000	\$ 32,270
Geo-Tech Report	\$ -	\$ -	\$ -	\$ -
<b>Planning Cost</b>				
Design Fees	\$ 2,026,632	\$ 111,938	\$ 170,120	\$ 282,058
A & E Reimbursable Expenses	\$ 41,670	\$ -	\$ 10,000	\$ 10,000
Commissioning	\$ 145,267	\$ 174,601	\$ (6,601)	\$ 168,000
Printing & Plan Distribution	\$ 9,416	\$ -	\$ -	\$ -
Hazardous Materials Consultant	\$ 138,808	\$ 20,890	\$ 460	\$ 21,350
Construction Testing	\$ -	\$ -	\$ -	\$ -
Constructability Review	\$ 72,634	\$ -	\$ -	\$ -
Plan Review & Building Permits	\$ 250,971	\$ 60,724	\$ 46,754	\$ 107,478
Special Inspection and Testing	\$ 50,053	\$ -	\$ 21,000	\$ 21,000
Miscellaneous Fees	\$ -	\$ 24,549	\$ 7,751	\$ 32,300
Ed Specs	\$ -	\$ -	\$ -	\$ -
Kitchen	\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>				
Legal Advertisements	\$ 4,823	\$ 1,217	\$ 3,690	\$ 4,907
Furniture, Fixtures, and Equipment (FF&E)	\$ -	\$ 7,631	\$ 17,369	\$ 25,000
Technology	\$ -	\$ 40,623	\$ 377	\$ 41,000
Technology (Design)	\$ 210,634	\$ 1,200	\$ 27,477	\$ 28,677
Acoustics	\$ 36,317	\$ -	\$ -	\$ -
Criminal Background Checks	\$ 3,162	\$ -	\$ -	\$ -
System Development Charges	\$ -	\$ -	\$ -	\$ -
Value Engineering	\$ 72,634	\$ -	\$ -	\$ -
Utility Connection Fee	\$ 116,214	\$ -	\$ -	\$ -
Unallocated Owner Contingency	\$ 2,964,431	\$ -	\$ 37,587	\$ 37,587
Inflation	\$ 1,885,566	\$ -	\$ 74,433	\$ 74,433
<b>Sub Total Soft Cost</b>	<b>\$ 8,876,165</b>	<b>\$ 445,644</b>	<b>\$ 440,417</b>	<b>\$ 886,060</b>
<b>Total Project Cost</b>	<b>\$ 33,467,752</b>	<b>\$ 6,563,197</b>	<b>\$ 1,263,907</b>	<b>\$ 7,827,104</b>

\* Budget has been moved to the Project Level  
\*\*Budget has been moved to the Program Level





**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
PROGRAM LEVEL BUDGET  
MARCH 31, 2024**

<b>Program Revenue <sup>1</sup></b>	<b>Original Budget</b>	<b>Received to Date</b>	<b>Allocated to Date</b>	<b>Unallocated Balance</b>	<b>Revised Budget</b>
<b>Bond and Other Proceeds</b>					
Bond Proceeds	\$ 107,380,000	\$ 107,380,000	\$ 107,380,000	\$ -	\$ 107,380,000
Bond Premium	\$ 22,436,690	\$ 22,436,690	\$ 17,783,997	\$ 4,652,692	\$ 22,436,690
OSCIM Grant (Ashland Middle School)	\$ 1,032,927	\$ 4,000,000	\$ 4,000,000	\$ -	\$ 4,000,000
Seismic (Walker)	\$ 2,500,000	\$ 2,497,447	\$ 2,497,447	\$ -	\$ 2,497,447
Seismic (Walker-Gymnasium)	\$ -	\$ 1,834,325	\$ 1,834,325	\$ -	\$ 1,834,325
Seismic (Ashland High School)	\$ -	\$ 1,396,983	\$ 2,500,000	\$ -	\$ 2,500,000
Investment Interest	\$ 5,000,000	\$ 6,383,804	\$ 4,628,566	\$ 1,755,238	\$ 6,383,804
Miscellaneous	\$ -	\$ 250,540	\$ -	\$ 146,252	\$ 146,252
<b>Total Revenue</b>	<b>\$ 138,349,617</b>	<b>\$ 146,179,789</b>	<b>\$ 140,624,335</b>	<b>\$ 6,554,182</b>	<b>\$ 147,178,518</b>

1. Program Revenue is an estimate. Accuracy should be verified by district personnel

The financial statement presentation has been prepared as a courtesy by HMK. They are based on information derived from ledgers provided by the agency, which have not been independently verified. The financial information included in this presentation is unaudited and should be used for informational purposes only and should not be relied upon for any other use.



**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
PROGRAM BUDGET  
MARCH 31, 2024**

	Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Program Expense</b>				
District Wide Programs	\$ 24,591,587	\$ 6,117,553	\$ 823,491	\$ 6,941,044
District Wide Solar Projects	\$ -	\$ 873,050	\$ 777,748	\$ 1,650,798
Helman Elementary	\$ 11,294,084	\$ 15,357,996	\$ (222,925)	\$ 15,135,071
Walker Elementary	\$ 11,252,185	\$ 29,771,778	\$ 445,758	\$ 30,217,537
Ashland Middle School	\$ 21,960,270	\$ 35,732,695	\$ (285,319)	\$ 35,447,376
Ashland High School	\$ 9,124,089	\$ 7,612,614	\$ 17,044,475	\$ 24,657,089
Willow Wind Learning Center	\$ -	\$ 1,732,696	\$ 1,732	\$ 1,734,428
<b>Construction Sub Total</b>	<b>\$ 78,222,215</b>	<b>\$ 97,198,383</b>	<b>\$ 18,584,960</b>	<b>\$ 115,783,343</b>
<b>Soft Cost</b>				
<b>Administrative Cost</b>				
Legal Fees	\$ 100,000	\$ 24,006	\$ (592)	\$ 23,414
Bond Counsel	\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost	\$ 625,293	\$ 625,293	\$ 0	\$ 625,293
Builders Risk Insurance	\$ -	\$ 80,126	\$ (7,926)	\$ 72,200
Project Management	\$ 2,274,483	\$ 4,358,838	\$ (349,974)	\$ 4,008,864
Reimbursable Expenses	\$ 151,631	\$ 328,755	\$ (1,788)	\$ 326,967
Communications	\$ -	\$ 199,367	\$ (6,095)	\$ 193,272
Sustainability	\$ -	\$ -	\$ -	\$ -
Miscellaneous Fees (Bank, consulting)	\$ -	\$ 374,858	\$ (69,209)	\$ 305,649
Ashland SD Staff	\$ -	\$ 1,028,728	\$ (171,092)	\$ 857,636
Lincoln Elementary	\$ -	\$ 42,354	\$ 446	\$ 42,800
District Wide Roofing Project	\$ -	\$ 46,200	\$ -	\$ 46,200
<b>Site Cost</b>				
Site Survey	\$ 213,903	\$ 147,534	\$ 10,189	\$ 157,723
Geo-Tech Report	\$ 123,179	\$ 109,323	\$ 15,411	\$ 124,734
<b>Planning Cost</b>				
Design Fees	\$ 7,414,694	\$ 8,261,404	\$ (81,604)	\$ 8,179,800
A & E Reimbursable Expenses	\$ 144,431	\$ 35,420	\$ 81,103	\$ 116,523
Commissioning	\$ 334,589	\$ 383,885	\$ (23,576)	\$ 360,309
Printing & Plan Distribution	\$ 31,288	\$ 1,724	\$ 55	\$ 1,779
Hazardous Materials Consultant	\$ 418,761	\$ 517,103	\$ (41,247)	\$ 475,856
Construction Testing	\$ -	\$ -	\$ -	\$ -
Constructability Review	\$ 285,616	\$ 573,003	\$ 470	\$ 573,473
Plan Review & Building Permits	\$ 764,778	\$ 3,205,077	\$ 312,136	\$ 3,517,213
Special Inspection and Testing	\$ 391,469	\$ 604,554	\$ (63,849)	\$ 540,705
Miscellaneous Fees	\$ 205,522	\$ 1,002,313	\$ (160,109)	\$ 842,204
Ed Specs	\$ 73,532	\$ -	\$ -	\$ -
Kitchen	\$ 32,940	\$ -	\$ -	\$ -
<b>Miscellaneous</b>				
Legal Advertisements	\$ 12,823	\$ 1,217	\$ 5,690	\$ 6,907
Furniture, Fixtures, and Equipment (FF&E)	\$ 2,569,031	\$ 2,660,084	\$ 78,755	\$ 2,738,839
Technology	\$ 404,005	\$ 463,649	\$ 24,051	\$ 487,700
Technology (Design)	\$ 467,536	\$ 6,605	\$ 63,870	\$ 70,475
Acoustics	\$ 113,387	\$ -	\$ -	\$ -
Criminal Background Checks	\$ 9,862	\$ 10,915	\$ 1,168	\$ 12,083
System Development Charges	\$ 332,544	\$ 19,692	\$ (600)	\$ 19,092
Value Engineering	\$ 194,985	\$ -	\$ -	\$ -
Utility Connection Fee	\$ 116,214	\$ -	\$ -	\$ -
Unallocated Owner Contingency	\$ 9,104,657	\$ -	\$ 38,849	\$ 38,849
Inflation	\$ 6,111,120	\$ -	\$ 74,433	\$ 74,433
<b>Sub Total Soft Cost</b>	<b>\$ 33,022,273</b>	<b>\$ 25,112,027</b>	<b>\$ (271,034)</b>	<b>\$ 24,840,993</b>
<b>Total Project Cost</b>	<b>\$ 111,244,488</b>	<b>\$ 122,310,409</b>	<b>\$ 18,313,926</b>	<b>\$ 140,624,335</b>



**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
PROGRAM LEVEL BUDGET  
MARCH 31, 2024**

Program Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Soft Cost</b>					
Legal Fees		\$ -	\$ 24,006	\$ (592)	\$ 23,414
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ 625,293	\$ 625,293	\$ 0	\$ 625,293
Builders Risk Insurance		\$ -	\$ -	\$ -	\$ -
Project Management	12	\$ -	\$ 4,170,676	\$ (201,812)	\$ 3,968,864
Reimbursable Expenses	11	\$ -	\$ 311,211	\$ 356	\$ 311,567
Communications	11	\$ -	\$ 199,367	\$ (6,095)	\$ 193,272
Sustainability		\$ -	\$ -	\$ -	\$ -
Criminal Background Checks	10,11	\$ -	\$ 10,915	\$ 1,168	\$ 12,083
Printing & Plan Distribution	10	\$ -	\$ 779	\$ -	\$ 779
Miscellaneous Fees (Bank, consulting)	11	\$ -	\$ 374,858	\$ (69,209)	\$ 305,649
Ashland SD Staff	11,12	\$ -	\$ 1,028,728	\$ (171,092)	\$ 857,636
Lincoln Elementary		\$ -	\$ 42,354	\$ 446	\$ 42,800
District Wide Roofing Project		\$ -	\$ 46,200	\$ -	\$ 46,200
<b>Sub Total Soft Cost</b>		<b>\$ 625,293</b>	<b>\$ 6,834,387</b>	<b>\$ (446,830)</b>	<b>\$ 6,387,557</b>

1. Reallocated within budget
2. Reallocated within budget (06.30.21)
3. Reallocated within budget (03.31.22)
4. Reallocated Bond Issuance Costs back to Program Level (06.30.22)
5. Reallocated within budget (06.30.22)
6. Reallocated from investment for add'l staff time (08.31.22)
7. Reallocated from investment income and budget (09.30.22)
8. Reallocated within budget (10.31.22)
9. Reallocated within budget (12.31.22)
10. Reallocated within budget (01.31.23)
11. Reallocated \$360k from Security (04.30.23)
12. Reallocated within budget (05.31.23)

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**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
DW RESTROOMS BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget		Paid to Date		Remaining Balance		Revised Budget
<b>Hard Cost</b>								
Maximum Allowable Construction Cost (MACC)	2	\$ 3,087,500	\$	-	\$	-	\$	-
Asbestos		\$ 58,705	\$	-	\$	-	\$	-
Seismic Retro Upgrade		-	\$	-	\$	-	\$	-
1.5% Solar (Total Project Major Building)		-	\$	-	\$	-	\$	-
Construction Contingency	2	\$ 162,500	\$	-	\$	-	\$	-
<b>Construction Sub Total</b>		<b>\$ 3,308,705</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>Soft Cost</b>								
<b>Administrative Cost</b>								
Legal Fees		\$ 5,000	\$	-	\$	-	\$	-
Bond Counsel		-	\$	-	\$	-	\$	-
Bond Issuance Cost		-	\$	-	\$	-	\$	-
Builders Risk Insurance	3	-	\$	-	\$	-	\$	-
Project Management		\$ 99,261	\$	-	\$	-	\$	-
Reimbursable Expenses		\$ 6,617	\$	-	\$	-	\$	-
Communications		-	\$	-	\$	-	\$	-
Sustainability		-	\$	-	\$	-	\$	-
<b>Site Cost</b>								
Site Survey		-	\$	-	\$	-	\$	-
Geo-Tech Report		-	\$	-	\$	-	\$	-
<b>Planning Cost</b>								
Design Fees	2	\$ 363,958	\$	-	\$	-	\$	-
A & E Reimbursable Expenses	2	\$ 6,617	\$	-	\$	-	\$	-
Commissioning		-	\$	-	\$	-	\$	-
Printing & Plan Distribution		\$ 2,316	\$	-	\$	-	\$	-
Hazardous Materials Consultant	2	\$ 66,174	\$	-	\$	-	\$	-
Construction Testing		-	\$	-	\$	-	\$	-
Constructability Review		-	\$	-	\$	-	\$	-
Plan Review & Building Permits	2	\$ 39,704	\$	-	\$	-	\$	-
Special Inspection and Testing		-	\$	-	\$	-	\$	-
Miscellaneous Fees		-	\$	-	\$	-	\$	-
Ed Specs		-	\$	-	\$	-	\$	-
Kitchen		-	\$	-	\$	-	\$	-
<b>Miscellaneous</b>								
Legal Advertisements	2	\$ 1,323	\$	-	\$	-	\$	-
Furniture, Fixtures, and Equipment (FF&E)		-	\$	-	\$	-	\$	-
Technology		-	\$	-	\$	-	\$	-
Technology (Design)		-	\$	-	\$	-	\$	-
Acoustics		-	\$	-	\$	-	\$	-
Criminal Background Checks		\$ 662	\$	-	\$	-	\$	-
System Development Charges		-	\$	-	\$	-	\$	-
Value Engineering		-	\$	-	\$	-	\$	-
Utility Connection Fee		-	\$	-	\$	-	\$	-
Unallocated Owner Contingency	2	\$ 413,588	\$	-	\$	0	\$	0
Inflation		\$ 258,837	\$	-	\$	-	\$	-
<b>Sub Total Soft Cost</b>		<b>\$ 1,264,057</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>
<b>Total Project Cost</b>		<b>\$ 4,572,762</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>

1. Reallocated \$750,000 to AHS (07.31.21)
1. Reallocated \$641,400 to AHS (07.31.21)
1. Reallocated \$1,100,040 to AMS (07.31.21)
2. Reallocated \$ 684,164 to AHS (09.30.21)
3. Reallocated Bond Issuance Costs back to Program Level (06.30.22)





**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
DW SECURITY BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>					
Maximum Allowable Construction Cost (MACC)	10	\$ 2,850,000	\$ 272,175	\$ 34,767	\$ 306,942
Asbestos		\$ -	\$ -	\$ -	\$ -
Seismic Retro Upgrade		\$ -	\$ -	\$ -	\$ -
1.5% Solar (Total Project Major Building)		\$ -	\$ -	\$ -	\$ -
Construction Contingency		\$ 150,000	\$ -	\$ 137,207	\$ 137,207
<b>Construction Sub Total</b>		<b>\$ 3,000,000</b>	<b>\$ 272,175</b>	<b>\$ 171,974</b>	<b>\$ 444,149</b>
<b>Soft Cost</b>					
<b>Administrative Cost</b>					
Legal Fees		\$ 5,000	\$ -	\$ -	\$ -
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance		\$ -	\$ -	\$ -	\$ -
Project Management		\$ 90,000	\$ -	\$ -	\$ -
Reimbursable Expenses		\$ 6,000	\$ -	\$ -	\$ -
Communications		\$ -	\$ -	\$ -	\$ -
Sustainability		\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>					
Site Survey		\$ 30,000	\$ -	\$ 30,000	\$ 30,000
Geo-Tech Report		\$ -	\$ -	\$ -	\$ -
<b>Planning Cost</b>					
Design Fees		\$ 210,000	\$ -	\$ 171,500	\$ 171,500
A & E Reimbursable Expenses		\$ 6,000	\$ -	\$ -	\$ -
Commissioning		\$ -	\$ -	\$ -	\$ -
Printing & Plan Distribution		\$ 2,100	\$ -	\$ -	\$ -
Hazardous Materials Consultant		\$ -	\$ -	\$ -	\$ -
Construction Testing		\$ -	\$ -	\$ -	\$ -
Constructability Review		\$ -	\$ -	\$ -	\$ -
Plan Review & Building Permits		\$ 30,000	\$ -	\$ 18,000	\$ 18,000
Special Inspection and Testing		\$ 21,000	\$ -	\$ 21,000	\$ 21,000
Miscellaneous Fees		\$ -	\$ -	\$ -	\$ -
Ed Specs		\$ -	\$ -	\$ -	\$ -
Kitchen		\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>					
Legal Advertisements		\$ 1,000	\$ -	\$ -	\$ -
Furniture, Fixtures, and Equipment (FF&E)		\$ -	\$ -	\$ -	\$ -
Technology		\$ -	\$ -	\$ -	\$ -
Technology (Design)		\$ 30,000	\$ -	\$ 27,000	\$ 27,000
Acoustics		\$ -	\$ -	\$ -	\$ -
Criminal Background Checks		\$ 500	\$ -	\$ -	\$ -
System Development Charges		\$ -	\$ -	\$ -	\$ -
Value Engineering		\$ -	\$ -	\$ -	\$ -
Utility Connection Fee		\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency	6	\$ 375,000	\$ -	\$ 10,852	\$ 10,852
Inflation	7,8,9,10	\$ 228,396	\$ -	\$ 74,433	\$ 74,433
<b>Sub Total Soft Cost</b>		<b>\$ 1,034,996</b>	<b>\$ -</b>	<b>\$ 352,785</b>	<b>\$ 352,785</b>
<b>Total Project Cost</b>		<b>\$ 4,034,996</b>	<b>\$ 272,175</b>	<b>\$ 524,759</b>	<b>\$ 796,934</b>

1. Reallocated \$350,000 to new projects (transportation, bellview, maintenance, and district office)
2. Reallocated \$2,000,000 to AHS ( 09.30.21)
3. Reallocated Bond Issuance Costs back to Program Level (06.30.22)
4. Reallocated \$50k from Security to Transportation and \$40k to AMS (06.30.22)
5. Reallocated \$24k from Security to Maintenance (08.31.22)
6. Reallocated \$89k from Security to BES for Sentinel (03.31.23)
7. Reallocated \$26k from Security to AMS for Ednetics (03.31.23)
8. Reallocated \$24k from Security to Maintenance for Ednetics (03.31.23)
9. Reallocated \$17k from Security to Transportation for Ednetics(03.31.23)
10. Reallocated \$360k from Security to Program Level (04.30.23)



**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
DW HVAC & MEP BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget		Paid to Date		Remaining Balance		Revised Budget
<b>Hard Cost</b>								
Maximum Allowable Construction Cost (MACC)	3	\$ 13,569,000	\$	-	\$	-	\$	-
Asbestos		\$ 257,742	\$	-	\$	-	\$	-
Seismic Retro Upgrade			\$	-	\$	-	\$	-
1.5% Solar (Total Project Major Building)			\$	-	\$	-	\$	-
Construction Contingency	3	\$ 856,140	\$	-	\$	-	\$	-
<b>Construction Sub Total</b>		<b>\$ 14,682,882</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>Soft Cost</b>								
<b>Administrative Cost</b>								
Legal Fees		\$ 20,000	\$	-	\$	-	\$	-
Bond Counsel		\$ -	\$	-	\$	-	\$	-
Bond Issuance Cost		\$ -	\$	-	\$	-	\$	-
Builders Risk Insurance	5	\$ -	\$	-	\$	-	\$	-
Project Management		\$ 435,802	\$	-	\$	-	\$	-
Reimbursable Expenses		\$ 29,053	\$	-	\$	-	\$	-
Communications		\$ -	\$	-	\$	-	\$	-
Sustainability		\$ -	\$	-	\$	-	\$	-
<b>Site Cost</b>								
Site Survey		\$ -	\$	-	\$	-	\$	-
Geo-Tech Report		\$ -	\$	-	\$	-	\$	-
<b>Planning Cost</b>								
Design Fees	3	\$ 1,452,674	\$	-	\$	-	\$	-
A & E Reimbursable Expenses	3	\$ 29,053	\$	-	\$	-	\$	-
Commissioning	3	\$ 145,267	\$	-	\$	-	\$	-
Printing & Plan Distribution		\$ 5,000	\$	-	\$	-	\$	-
Hazardous Materials Consultant	3	\$ 72,634	\$	-	\$	-	\$	-
Construction Testing		\$ -	\$	-	\$	-	\$	-
Constructability Review	3	\$ 72,634	\$	-	\$	-	\$	-
Plan Review & Building Permits	3	\$ 145,267	\$	-	\$	-	\$	-
Special Inspection and Testing	3	\$ 29,053	\$	-	\$	-	\$	-
Miscellaneous Fees		\$ -	\$	-	\$	-	\$	-
Ed Specs		\$ -	\$	-	\$	-	\$	-
Kitchen		\$ -	\$	-	\$	-	\$	-
<b>Miscellaneous</b>								
Legal Advertisements		\$ 1,500	\$	-	\$	-	\$	-
Furniture, Fixtures, and Equipment (FF&E)		\$ -	\$	-	\$	-	\$	-
Technology		\$ -	\$	-	\$	-	\$	-
Technology (Design)		\$ 72,634	\$	-	\$	-	\$	-
Acoustics	3	\$ 36,317	\$	-	\$	-	\$	-
Criminal Background Checks		\$ 1,000	\$	-	\$	-	\$	-
System Development Charges		\$ -	\$	-	\$	-	\$	-
Value Engineering	3	\$ 72,634	\$	-	\$	-	\$	-
Utility Connection Fee	3	\$ 116,214	\$	-	\$	-	\$	-
Unallocated Owner Contingency	4	\$ 1,815,843	\$	-	\$	-	\$	-
Inflation	4	\$ 1,144,761	\$	-	\$	-	\$	-
<b>Sub Total Soft Cost</b>		<b>\$ 5,697,340</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>Total Project Cost</b>		<b>\$ 20,380,222</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

2. Reallocated \$165,000 to AMS for HVAC upgrade (06.01.21)
3. Reallocated \$1,310,000 to AHS (07.01.21)
3. Reallocated \$7,100,000 to AHS -Phase II (07.01.21)
3. Reallocated \$475,000 to AHS -Phase II (07.01.21)
3. Reallocated \$972,316 to AHS -Phase II (07.01.21)
4. Reallocated \$486,606 to WES (02.28.22)
5. Reallocated Bond Issuance Costs back to Program Level (06.30.22)



**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
DW TECHNOLOGY BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>					
Maximum Allowable Construction Cost (MACC)	8/9	\$ 3,420,000	\$ 3,271,275	\$ 127,949	\$ 3,399,224
Asbestos		\$ -	\$ -	\$ -	\$ -
Seismic Retro Upgrade		\$ -	\$ -	\$ -	\$ -
1.5% Solar (Total Project Major Building)		\$ -	\$ -	\$ -	\$ -
Construction Contingency		\$ 180,000	\$ -	\$ -	\$ -
<b>Construction Sub Total</b>		<b>\$ 3,600,000</b>	<b>\$ 3,271,275</b>	<b>\$ 127,949</b>	<b>\$ 3,399,224</b>
<b>Soft Cost</b>					
<b>Administrative Cost</b>					
Legal Fees		\$ 5,000	\$ -	\$ -	\$ -
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance		\$ -	\$ -	\$ -	\$ -
Project Management		\$ 108,000	\$ -	\$ -	\$ -
Reimbursable Expenses		\$ 7,200	\$ -	\$ -	\$ -
Communications		\$ -	\$ -	\$ -	\$ -
Sustainability		\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>					
Site Survey		\$ -	\$ -	\$ -	\$ -
Geo-Tech Report		\$ -	\$ -	\$ -	\$ -
<b>Planning Cost</b>					
Design Fees		\$ -	\$ -	\$ -	\$ -
A & E Reimbursable Expenses		\$ -	\$ -	\$ -	\$ -
Commissioning		\$ -	\$ -	\$ -	\$ -
Printing & Plan Distribution		\$ -	\$ -	\$ -	\$ -
Hazardous Materials Consultant		\$ -	\$ -	\$ -	\$ -
Construction Testing		\$ -	\$ -	\$ -	\$ -
Constructability Review		\$ -	\$ -	\$ -	\$ -
Plan Review & Building Permits	9	\$ 36,000	\$ -	\$ -	\$ -
Special Inspection and Testing		\$ -	\$ -	\$ -	\$ -
Miscellaneous Fees		\$ -	\$ -	\$ -	\$ -
Ed Specs		\$ -	\$ -	\$ -	\$ -
Kitchen		\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>					
Legal Advertisements	9	\$ 1,000	\$ -	\$ -	\$ -
Furniture, Fixtures, and Equipment (FF&E)		\$ -	\$ -	\$ -	\$ -
Technology		\$ -	\$ -	\$ -	\$ -
Technology (Design)	9	\$ 108,000	\$ 1,200	\$ 477	\$ 1,677
Acoustics		\$ -	\$ -	\$ -	\$ -
Criminal Background Checks		\$ 1,000	\$ -	\$ -	\$ -
System Development Charges		\$ -	\$ -	\$ -	\$ -
Value Engineering		\$ -	\$ -	\$ -	\$ -
Utility Connection Fee		\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency	6	\$ 360,000	\$ -	\$ -	\$ -
Inflation		\$ 253,572	\$ -	\$ -	\$ -
<b>Sub Total Soft Cost</b>		<b>\$ 879,772</b>	<b>\$ 1,200</b>	<b>\$ 477</b>	<b>\$ 1,677</b>
<b>Total Project Cost</b>		<b>\$ 4,479,772</b>	<b>\$ 3,272,475</b>	<b>\$ 128,426</b>	<b>\$ 3,400,901</b>

\* Budget has been moved to the Project Level  
 \*\*Budget has been moved to the Program Level  
 \*\*\* Re-allocated \$723,216 to Helman (05.31.20)  
 +Budget has been moved to the Program Level (10.31.20)  
 ^ Re-allocated \$223,636 to Program Level (11.30.20)  
 1. Reallocated \$362,000 to AHS (09.30.21)  
 2. Reallocated from Contingency (12.31.21)  
 3. Reallocated from Contingency (03.31.22)  
 4. Reallocated from Contingency (05.31.22)  
 5. Reallocated Bond Issuance Costs back to Program Level (06.30.22)  
 6. Reallocated costs to MACC (06.30.22)  
 7. Reallocated from Invest Inc (08.31.22)  
 8. Reallocated 300k from Invest Inc (09.30.22)  
 9. Reallocated within Budget (09.30.22)



**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
TRANSPORTATION BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>					
Maximum Allowable Construction Cost (MACC)	8,10	\$ -	\$ 559,844	\$ 1	\$ 559,845
Asbestos		\$ -	\$ -	\$ -	\$ -
Seismic Retro Upgrade		\$ -	\$ -	\$ -	\$ -
1.5% Solar (Total Project Major Building)		\$ -	\$ -	\$ -	\$ -
Construction Contingency	8,10	\$ -	\$ -	\$ 1,652	\$ 1,652
<b>Construction Sub Total</b>		<b>\$ -</b>	<b>\$ 559,844</b>	<b>\$ 1,653</b>	<b>\$ 561,497</b>
<b>Soft Cost</b>					
<b>Administrative Cost</b>					
Legal Fees		\$ -	\$ -	\$ -	\$ -
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance		\$ -	\$ -	\$ -	\$ -
Project Management		\$ -	\$ -	\$ -	\$ -
Reimbursable Expenses		\$ -	\$ -	\$ -	\$ -
Communications		\$ -	\$ -	\$ -	\$ -
Sustainability		\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>					
Site Survey		\$ -	\$ -	\$ -	\$ -
Geo-Tech Report		\$ -	\$ -	\$ -	\$ -
<b>Planning Cost</b>					
Design Fees		\$ -	\$ 32,860	\$ -	\$ 32,860
A & E Reimbursable Expenses		\$ -	\$ -	\$ -	\$ -
Commissioning		\$ -	\$ 19,501	\$ 499	\$ 20,000
Printing & Plan Distribution		\$ -	\$ -	\$ -	\$ -
Hazardous Materials Consultant	10	\$ -	\$ 8,850	\$ 0	\$ 8,850
Construction Testing		\$ -	\$ -	\$ -	\$ -
Constructability Review		\$ -	\$ -	\$ -	\$ -
Plan Review & Building Permits		\$ -	\$ 17,903	\$ 7,152	\$ 25,055
Special Inspection and Testing		\$ -	\$ -	\$ -	\$ -
Miscellaneous Fees	8	\$ -	\$ 4,388	\$ 613	\$ 5,000
Ed Specs		\$ -	\$ -	\$ -	\$ -
Kitchen		\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>					
Legal Advertisements		\$ -	\$ 407	\$ 0	\$ 407
Furniture, Fixtures, and Equipment (FF&E)		\$ -	\$ 7,631	\$ 17,369	\$ 25,000
Technology	9	\$ -	\$ 16,822	\$ 178	\$ 17,000
Technology (Design)		\$ -	\$ -	\$ -	\$ -
Acoustics		\$ -	\$ -	\$ -	\$ -
Criminal Background Checks		\$ -	\$ -	\$ -	\$ -
System Development Charges		\$ -	\$ -	\$ -	\$ -
Value Engineering		\$ -	\$ -	\$ -	\$ -
Utility Connection Fee		\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency	8	\$ -	\$ -	\$ -	\$ -
Inflation		\$ -	\$ -	\$ -	\$ -
<b>Sub Total Soft Cost</b>		<b>\$ -</b>	<b>\$ 108,361</b>	<b>\$ 25,812</b>	<b>\$ 134,172</b>
<b>Total Project Cost</b>		<b>\$ -</b>	<b>\$ 668,205</b>	<b>\$ 27,465</b>	<b>\$ 695,669</b>

1. Reallocated from DW Security and HVAC (04.18.21)
2. Reallocated within Budget(12.31.21)
3. Reallocated to Maintenance Bldg (02.28.22)
4. Reallocated to Maintenance Bldg (03.31.22)
5. Reallocated within Budget (05.31.22)
6. Reallocated \$50k from Security to Transportation (06.30.22)
7. Reallocated within Budget (08.31.22)
8. Reallocated within Budget (09.30.22)
9. Reallocated from Security (03.31.23)



**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
BELLVIEW BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>					
Maximum Allowable Construction Cost (MACC)	6	\$ -	\$ 352,879	\$ 54,763	\$ 407,642
Asbestos		\$ -	\$ -	\$ -	\$ -
Seismic Retro Upgrade		\$ -	\$ -	\$ -	\$ -
1.5% Solar (Total Project Major Building)		\$ -	\$ -	\$ -	\$ -
Phase 2	5,6	\$ -	\$ 984,399	\$ 305,241	\$ 1,289,640
Construction Contingency	6	\$ -	\$ -	\$ 144,186	\$ 144,186
<b>Construction Sub Total</b>		<b>\$ -</b>	<b>\$ 1,337,278</b>	<b>\$ 504,190</b>	<b>\$ 1,841,468</b>
<b>Soft Cost</b>					
<b>Administrative Cost</b>					
Legal Fees		\$ -	\$ -	\$ -	\$ -
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance		\$ -	\$ -	\$ -	\$ -
Project Management		\$ -	\$ -	\$ -	\$ -
Reimbursable Expenses		\$ -	\$ -	\$ -	\$ -
Communications		\$ -	\$ -	\$ -	\$ -
Sustainability		\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>					
Site Survey	4	\$ -	\$ 2,270	\$ -	\$ 2,270
Geo-Tech Report		\$ -	\$ -	\$ -	\$ -
<b>Planning Cost</b>					
Design Fees	4,7	\$ -	\$ 50,228	\$ (1,535)	\$ 48,693
A & E Reimbursable Expenses		\$ -	\$ -	\$ 5,000	\$ 5,000
Commissioning	4,7	\$ -	\$ 132,598	\$ (9,598)	\$ 123,000
Printing & Plan Distribution	7	\$ -	\$ -	\$ -	\$ -
Hazardous Materials Consultant		\$ -	\$ 4,540	\$ 460	\$ 5,000
Construction Testing		\$ -	\$ -	\$ -	\$ -
Constructability Review		\$ -	\$ -	\$ -	\$ -
Plan Review & Building Permits		\$ -	\$ 8,508	\$ 21,405	\$ 29,913
Special Inspection and Testing		\$ -	\$ -	\$ -	\$ -
Miscellaneous Fees		\$ -	\$ 13,306	\$ 5,694	\$ 19,000
Ed Specs		\$ -	\$ -	\$ -	\$ -
Kitchen		\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>					
Legal Advertisements		\$ -	\$ 404	\$ 2,096	\$ 2,500
Furniture, Fixtures, and Equipment (FF&E)		\$ -	\$ -	\$ -	\$ -
Technology		\$ -	\$ -	\$ -	\$ -
Technology (Design)		\$ -	\$ -	\$ -	\$ -
Acoustics		\$ -	\$ -	\$ -	\$ -
Criminal Background Checks		\$ -	\$ -	\$ -	\$ -
System Development Charges		\$ -	\$ -	\$ -	\$ -
Value Engineering		\$ -	\$ -	\$ -	\$ -
Utility Connection Fee		\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency	4,7	\$ -	\$ -	\$ -	\$ -
Inflation		\$ -	\$ -	\$ -	\$ -
<b>Sub Total Soft Cost</b>		<b>\$ -</b>	<b>\$ 211,855</b>	<b>\$ 23,521</b>	<b>\$ 235,376</b>
<b>Total Project Cost</b>		<b>\$ -</b>	<b>\$ 1,549,133</b>	<b>\$ 527,711</b>	<b>\$ 2,076,844</b>

1. Reallocated from DW Security and HVAC (04.18.21)
2. Reallocate within budget (12.31.21)
3. Reallocate within budget (06.30.22)
4. Reallocate within budget (09.30.22)
5. Reallocate from Premium and DW Security (03.31.23)





**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
MAINTENANCE BLDG BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>					
Maximum Allowable Construction Cost (MACC)		\$ -	\$ 653,092	\$ 0	\$ 653,092
Security Fencing	7,10	\$ -	\$ 23,890	\$ -	\$ 23,890
Seismic Retro Upgrade		\$ -	\$ -	\$ -	\$ -
1.5% Solar (Total Project Major Building)		\$ -	\$ -	\$ -	\$ -
Construction Contingency	10	\$ -	\$ -	\$ 17,724	\$ 17,724
<b>Construction Sub Total</b>		<b>\$ -</b>	<b>\$ 676,982</b>	<b>\$ 17,724</b>	<b>\$ 694,706</b>
<b>Soft Cost</b>					
<b>Administrative Cost</b>					
Legal Fees		\$ -	\$ -	\$ -	\$ -
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance		\$ -	\$ -	\$ -	\$ -
Project Management		\$ -	\$ -	\$ -	\$ -
Reimbursable Expenses		\$ -	\$ -	\$ -	\$ -
Communications		\$ -	\$ -	\$ -	\$ -
Sustainability		\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>					
Site Survey		\$ -	\$ -	\$ -	\$ -
Geo-Tech Report		\$ -	\$ -	\$ -	\$ -
<b>Planning Cost</b>					
Design Fees	6	\$ -	\$ 28,850	\$ 155	\$ 29,005
A & E Reimbursable Expenses		\$ -	\$ -	\$ 5,000	\$ 5,000
Commissioning		\$ -	\$ 22,501	\$ 2,499	\$ 25,000
Printing & Plan Distribution		\$ -	\$ -	\$ -	\$ -
Hazardous Materials Consultant		\$ -	\$ 7,500	\$ -	\$ 7,500
Construction Testing		\$ -	\$ -	\$ -	\$ -
Constructability Review		\$ -	\$ -	\$ -	\$ -
Plan Review & Building Permits	8	\$ -	\$ 34,313	\$ 197	\$ 34,510
Special Inspection and Testing		\$ -	\$ -	\$ -	\$ -
Miscellaneous Fees	6	\$ -	\$ 6,855	\$ 1,445	\$ 8,300
Ed Specs		\$ -	\$ -	\$ -	\$ -
Kitchen		\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>					
Legal Advertisements		\$ -	\$ 407	\$ 1,593	\$ 2,000
Furniture, Fixtures, and Equipment (FF&E)		\$ -	\$ -	\$ -	\$ -
Technology	8,9	\$ -	\$ 23,801	\$ 199	\$ 24,000
Technology (Design)		\$ -	\$ -	\$ -	\$ -
Acoustics		\$ -	\$ -	\$ -	\$ -
Criminal Background Checks		\$ -	\$ -	\$ -	\$ -
System Development Charges		\$ -	\$ -	\$ -	\$ -
Value Engineering		\$ -	\$ -	\$ -	\$ -
Utility Connection Fee		\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency	6	\$ -	\$ -	\$ 26,735	\$ 26,735
Inflation		\$ -	\$ -	\$ -	\$ -
<b>Sub Total Soft Cost</b>		<b>\$ -</b>	<b>\$ 124,227</b>	<b>\$ 37,823</b>	<b>\$ 162,050</b>
<b>Total Project Cost</b>		<b>\$ -</b>	<b>\$ 801,209</b>	<b>\$ 55,547</b>	<b>\$ 856,756</b>

1. Reallocated from DW Security and HVAC (04.18.21)
2. Reallocated from Transportation (02.28.22)
3. Reallocated within Budget (02.28.22)
4. Reallocated within Budget (03.31.22)
5. Reallocated within Budget (05.31.22)
6. Reallocated within Budget (06.30.22)
7. Reallocated from Safety and Security (08.31.22)
8. Reallocate from investment income ( 09.30.22)
9. Reallocate 24k from Security ( 01.31.23)

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**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
HELMAN ELEMENTARY SCHOOL BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>					
Maximum Allowable Construction Cost (MACC)	13	\$ 10,576,000	\$ 15,357,996	\$ (222,925)	\$ 15,135,071
Asbestos		\$ 189,259		\$ -	\$ -
Seismic Retro Upgrade				\$ -	
1.5% Solar (Total Project Major Building)				\$ -	\$ -
Construction Contingency	13	\$ 528,825	\$ -	\$ -	\$ -
<b>Construction Sub Total</b>		<b>\$ 11,294,084</b>	<b>\$ 15,357,996</b>	<b>\$ (222,925)</b>	<b>\$ 15,135,071</b>
<b>Soft Cost</b>					
<b>Administrative Cost</b>					
Legal Fees		\$ 15,000	\$ -	\$ -	\$ -
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance		\$ -	\$ 10,869	\$ 131	\$ 11,000
Project Management		\$ 338,823	\$ -	\$ -	\$ -
Reimbursable Expenses		\$ 22,588	\$ -	\$ -	\$ -
Communications		\$ -	\$ -	\$ -	\$ -
Sustainability		\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>					
Site Survey		\$ 22,588	\$ 16,151	\$ -	\$ 16,151
Geo-Tech Report		\$ 33,882	\$ 22,170	\$ 30	\$ 22,200
<b>Planning Cost</b>					
Design Fees	13	\$ 1,129,408	\$ 1,213,367	\$ 0	\$ 1,213,367
A & E Reimbursable Expenses		\$ 22,588	\$ 271	\$ 0	\$ 271
Commissioning		\$ 56,470	\$ 42,420	\$ 1,000	\$ 43,420
Printing & Plan Distribution		\$ 2,500	\$ -	\$ -	\$ -
Hazardous Materials Consultant	13	\$ 56,470	\$ 79,820	\$ 13,200	\$ 93,020
Constructability Review		\$ 56,470	\$ 75,000	\$ 470	\$ 75,470
Plan Review & Building Permits		\$ 112,941	\$ 640,326	\$ 8,448	\$ 648,774
Special Inspection and Testing		\$ 79,059	\$ 144,118	\$ 38,102	\$ 182,220
Miscellaneous Fees	13,14	\$ 45,176	\$ 99,456	\$ 1,978	\$ 101,434
Ed Specs		\$ 22,588	\$ -	\$ -	\$ -
Kitchen		\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>					
Legal Advertisements		\$ 2,000	\$ -	\$ -	\$ -
Furniture, Fixtures, and Equipment (FF&E)		\$ 564,704	\$ 586,301	\$ (3,362)	\$ 582,939
Technology		\$ 112,941	\$ -	\$ -	\$ -
Technology (Design)		\$ 56,470	\$ 5,404	\$ 96	\$ 5,500
Acoustics		\$ 16,941	\$ -	\$ -	\$ -
Criminal Background Checks		\$ 2,000	\$ -	\$ -	\$ -
System Development Charges	13,14	\$ 112,941	\$ -	\$ -	\$ -
Value Engineering		\$ 56,470	\$ -	\$ -	\$ -
Utility Connection Fee		\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency		\$ 1,129,408	\$ -	\$ -	\$ -
Inflation		\$ 921,871	\$ -	\$ -	\$ -
<b>Sub Total Soft Cost</b>		<b>\$ 4,992,297</b>	<b>\$ 2,935,673</b>	<b>\$ 60,093</b>	<b>\$ 2,995,766</b>
<b>Total Project Cost</b>		<b>\$ 16,286,381</b>	<b>\$ 18,293,669</b>	<b>\$ (162,832)</b>	<b>\$ 18,130,837</b>

- 12. ReAllocated within Budget (09.30.22)
- 13. ReAllocated within Budget (01.31.23)
- 14. Costs were recategorized (04.30.23)



**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
ASHLAND MIDDLE SCHOOL BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>					
Maximum Allowable Construction Cost (MACC)	18	\$ 20,500,000	\$ 35,732,695	\$ (285,320)	\$ 35,447,376
Asbestos		\$ 384,870	\$ -	\$ -	\$ -
Seismic Retro Upgrade		\$ -	\$ -	\$ -	\$ -
1.5% Solar (Total Project Major Building)		\$ -	\$ -	\$ -	\$ -
Construction Contingency		\$ 1,075,400	\$ -	\$ 0	\$ 0
<b>Construction Sub Total</b>		<b>\$ 21,960,270</b>	<b>\$ 35,732,695</b>	<b>\$ (285,319)</b>	<b>\$ 35,447,376</b>
<b>Soft Cost</b>					
<b>Administrative Cost</b>					
Legal Fees		\$ 20,000	\$ -	\$ -	\$ -
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance		\$ -	\$ -	\$ -	\$ -
Project Management		\$ 658,808	\$ -	\$ -	\$ -
Reimbursable Expenses		\$ 43,921	\$ -	\$ -	\$ -
Communications		\$ -	\$ -	\$ -	\$ -
Sustainability		\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>					
Site Survey	17	\$ 43,921	\$ 24,226	\$ 690	\$ 24,916
Geo-Tech Report		\$ 43,921	\$ 37,264	\$ 2,736	\$ 40,000
<b>Planning Cost</b>					
Design Fees		\$ 2,196,027	\$ 2,350,794	\$ 91,896	\$ 2,442,690
A & E Reimbursable Expenses		\$ 43,921	\$ 34,400	\$ 35,600	\$ 70,000
Commissioning		\$ 87,841	\$ 53,220	\$ -	\$ 53,220
Printing & Plan Distribution		\$ 15,372	\$ -	\$ -	\$ -
Hazardous Materials Consultant		\$ 87,841	\$ 149,293	\$ 2,057	\$ 151,350
Construction Testing		\$ -	\$ -	\$ -	\$ -
Constructability Review		\$ 65,881	\$ 88,403	\$ -	\$ 88,403
Plan Review & Building Permits		\$ 219,603	\$ 1,127,525	\$ 186	\$ 1,127,711
Special Inspection and Testing		\$ 153,722	\$ 115,193	\$ 3,749	\$ 118,942
Miscellaneous Fees	17	\$ 87,841	\$ 300,136	\$ (20,886)	\$ 279,250
Ed Specs		\$ 32,940	\$ -	\$ -	\$ -
Kitchen		\$ 32,940	\$ -	\$ -	\$ -
<b>Miscellaneous</b>					
Legal Advertisements		\$ 2,000	\$ -	\$ -	\$ -
Furniture, Fixtures, and Equipment (FF&E)		\$ 1,098,014	\$ 1,154,444	\$ (4,444)	\$ 1,150,000
Technology	16	\$ 109,801	\$ 53,533	\$ 19,252	\$ 72,785
Technology (Design)		\$ 109,801	\$ -	\$ -	\$ -
Acoustics		\$ 32,940	\$ -	\$ -	\$ -
Criminal Background Checks		\$ 2,000	\$ -	\$ -	\$ -
System Development Charges		\$ 219,603	\$ 4,350	\$ (600)	\$ 3,750
Value Engineering		\$ 65,881	\$ -	\$ -	\$ -
Utility Connection Fee		\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency		\$ 2,745,034	\$ -	\$ -	\$ -
Inflation		\$ 1,810,791	\$ -	\$ -	\$ -
<b>Sub Total Soft Cost</b>		<b>\$ 10,030,365</b>	<b>\$ 5,492,780</b>	<b>\$ 130,237</b>	<b>\$ 5,623,017</b>
<b>Total Project Cost</b>		<b>\$ 31,990,635</b>	<b>\$ 41,225,476</b>	<b>\$ (155,083)</b>	<b>\$ 41,070,393</b>

15. Reallocated within Budget (01.31.23)  
 16. Reallocated \$26k from Security (03.31.23)  
 17. Reallocated within Budget (05.31.23)  
 18. Reallocated from Investment Inc (06.30.23)





**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
ASHLAND HIGH SCHOOL BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>					
Phase II: HVAC		\$ -	\$ 5,209,769	\$ 1,890,231	\$ 7,100,000
Maximum Allowable Construction Cost (MACC)		\$ 8,544,000	\$ 2,402,845	\$ 11,439,155	\$ 13,842,000
Asbestos		\$ 152,889	\$ -	\$ 152,889	\$ 152,889
Seismic Retro Upgrade	13	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000
1.5% Solar (Total Project Major Building)		\$ -	\$ -	\$ -	\$ -
Construction Contingency	13	\$ 427,200	\$ -	\$ 1,062,200	\$ 1,062,200
<b>Construction Sub Total</b>		<b>\$ 9,124,089</b>	<b>\$ 7,612,614</b>	<b>\$ 17,044,475</b>	<b>\$ 24,657,089</b>
<b>Soft Cost</b>					
<b>Administrative Cost</b>					
Legal Fees		\$ 15,000	\$ -	\$ -	\$ -
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance		\$ -	\$ -	\$ -	\$ -
Project Management	18	\$ 273,723	\$ 188,162	\$ (148,162)	\$ 40,000
Reimbursable Expenses	17	\$ 18,248	\$ 17,545	\$ (2,145)	\$ 15,400
Communications		\$ -	\$ -	\$ -	\$ -
Sustainability		\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>					
Site Survey		\$ 27,372	\$ 50,572	\$ -	\$ 50,572
Geo-Tech Report		\$ 27,372	\$ 36,465	\$ (393)	\$ 36,072
<b>Planning Cost</b>					
Design Fees	19	\$ 912,409	\$ 2,403,796	\$ (327,264)	\$ 2,076,532
A & E Reimbursable Expenses		\$ 18,248	\$ 334	\$ 17,914	\$ 18,248
Commissioning		\$ -	\$ -	\$ -	\$ -
Printing & Plan Distribution		\$ 2,000	\$ -	\$ -	\$ -
Hazardous Materials Consultant		\$ 45,620	\$ 109,121	\$ (61,501)	\$ 47,620
Construction Testing		\$ -	\$ -	\$ -	\$ -
Constructability Review		\$ 45,620	\$ 334,600	\$ 0	\$ 334,600
Plan Review & Building Permits		\$ 91,241	\$ 403,269	\$ 239,701	\$ 642,970
Special Inspection and Testing		\$ 45,620	\$ 201,601	\$ (99,981)	\$ 101,620
Miscellaneous Fees	19	\$ 36,496	\$ 110,075	\$ (25,271)	\$ 84,804
Ed Specs		\$ -	\$ -	\$ -	\$ -
Kitchen		\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>					
Legal Advertisements		\$ 2,000	\$ -	\$ 2,000	\$ 2,000
Furniture, Fixtures, and Equipment (FF&E)		\$ 456,204	\$ 36,271	\$ 63,729	\$ 100,000
Technology		\$ 91,241	\$ 131,075	\$ 219	\$ 131,294
Technology (Design)		\$ 45,620	\$ -	\$ 36,298	\$ 36,298
Acoustics		\$ 13,686	\$ -	\$ -	\$ -
Criminal Background Checks		\$ 1,500	\$ -	\$ -	\$ -
System Development Charges		\$ -	\$ -	\$ -	\$ -
Value Engineering		\$ -	\$ -	\$ -	\$ -
Utility Connection Fee		\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency	17,18	\$ 1,140,511	\$ -	\$ 1,262	\$ 1,262
Inflation	19	\$ 746,029	\$ -	\$ -	\$ -
<b>Sub Total Soft Cost</b>		<b>\$ 4,055,760</b>	<b>\$ 4,022,885</b>	<b>\$ (303,593)</b>	<b>\$ 3,719,292</b>
<b>Total Project Cost</b>		<b>\$ 13,179,849</b>	<b>\$ 11,635,499</b>	<b>\$ 16,740,882</b>	<b>\$ 28,376,381</b>

14. Reallocated within Budget (10.31.22)  
15. Reallocated within Budget (01.31.23)  
16. Reallocated within Budget (02.28.23)  
17. Reallocated within Budget (03.31.23)  
18. Reallocated within Budget (06.30.23)



**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
WALKER ELEMENTARY SCHOOL BUDGET  
MARCH 31, 2024**

Project Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>					
Maximum Allowable Construction Cost (MACC)	15	\$ 8,533,000	\$ 26,470,824	\$ 555,867	\$ 27,026,691
Asbestos		\$ 42,535	\$ -	\$ -	
Seismic Retro Upgrade		\$ 2,250,000	\$ 1,535,626	\$ 77,795	\$ 1,613,421
Science Works		\$ -	\$ 88,667	\$ 333	\$ 89,000
Modular Rental			\$ 1,676,661	\$ (188,236)	\$ 1,488,425
Construction Contingency	15	\$ 426,650	\$ -	\$ (0)	\$ (0)
<b>Construction Sub Total</b>		<b>\$ 11,252,185</b>	<b>\$ 29,771,778</b>	<b>\$ 445,758</b>	<b>\$ 30,217,537</b>
<b>Soft Cost</b>					
<b>Administrative Cost</b>					
Legal Fees		\$ 15,000	\$ -	\$ -	\$ -
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance	14	\$ -	\$ 69,257	\$ (8,057)	\$ 61,200
Project Management		\$ 270,066	\$ -	\$ -	\$ -
Reimbursable Expenses		\$ 18,004	\$ -	\$ -	\$ -
Communications		\$ -	\$ -	\$ -	\$ -
Sustainability		\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>					
Site Survey		\$ 90,022	\$ 28,177	\$ 1,637	\$ 29,814
Geo-Tech Report		\$ 18,004	\$ 26,462	\$ (0)	\$ 26,462
<b>Planning Cost</b>					
Design Fees	14	\$ 1,150,218	\$ 1,986,657	\$ (19,165)	\$ 1,967,492
A & E Reimbursable Expenses		\$ 18,004	\$ 415	\$ 17,589	\$ 18,004
Commissioning		\$ 45,011	\$ 92,144	\$ (18,259)	\$ 73,885
Printing & Plan Distribution		\$ 2,000	\$ 945	\$ 55	\$ 1,000
Hazardous Materials Consultant		\$ 90,022	\$ 147,085	\$ 4,537	\$ 151,622
Construction Testing		\$ -	\$ -	\$ -	\$ -
Constructability Review		\$ 45,011	\$ 75,000	\$ -	\$ 75,000
Plan Review & Building Permits		\$ 90,022	\$ 892,242	\$ 4,718	\$ 896,960
Special Inspection and Testing	14	\$ 63,015	\$ 139,809	\$ (26,719)	\$ 113,090
Miscellaneous Fees	16,17	\$ 36,009	\$ 411,836	\$ (125,686)	\$ 286,150
Ed Specs		\$ 18,004	\$ -	\$ -	\$ -
Kitchen		\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>					
Legal Advertisements		\$ 2,000	\$ -	\$ -	\$ -
Furniture, Fixtures, and Equipment (FF&E)	14	\$ 450,109	\$ 866,902	\$ 4,998	\$ 871,900
Technology	14	\$ 90,022	\$ 238,419	\$ 4,202	\$ 242,621
Technology (Design)		\$ 45,011	\$ -	\$ -	\$ -
Acoustics		\$ 13,503	\$ -	\$ -	\$ -
Criminal Background Checks		\$ 1,200	\$ -	\$ -	\$ -
System Development Charges	16	\$ -	\$ -	\$ -	\$ -
Value Engineering		\$ -	\$ -	\$ -	\$ -
Utility Connection Fee		\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency		\$ 1,125,273	\$ -	\$ (0)	\$ (0)
Inflation		\$ 746,863	\$ -	\$ -	\$ -
<b>Sub Total Soft Cost</b>		<b>\$ 4,442,393</b>	<b>\$ 4,975,350</b>	<b>\$ (160,150)</b>	<b>\$ 4,815,200</b>
<b>Total Project Cost</b>		<b>\$ 15,694,578</b>	<b>\$ 34,747,129</b>	<b>\$ 285,608</b>	<b>\$ 35,032,737</b>

- 10. Reallocated Bond Issuance Costs back to Program Level (06.30.22)
- 11. Reallocated within Budget (06.30.22)
- 12. Reallocated within Budget (08.31.22)
- 13. Increase budget with Investment Income (08.31.22)
- 14. Increase budget with Investment Income (03.31.23)
- 15. Reallocated within Budget (03.31.23)
- 16. Costs were recategorized (04.30.23)
- 17. Reallocated within Budget (04.30.23)



**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
WILLOW WIND LEARNING CENTER  
MARCH 31, 2024**

Project Expense		Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>					
Maximum Allowable Construction Cost (MACC)	4,8	\$ -	\$ 1,732,696	\$ 1,732	\$ 1,734,428
Other Contractor Costs		\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -
Construction Contingency		\$ -	\$ -	\$ -	\$ -
<b>Construction Sub Total</b>		<b>\$ -</b>	<b>\$ 1,732,696</b>	<b>\$ 1,732</b>	<b>\$ 1,734,428</b>
<b>Soft Cost</b>					
<b>Administrative Cost</b>					
Legal Fees		\$ -	\$ -	\$ -	\$ -
Bond Counsel		\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost		\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance		\$ -	\$ -	\$ -	\$ -
Project Management		\$ -	\$ -	\$ -	\$ -
Reimbursable Expenses		\$ -	\$ -	\$ -	\$ -
Communications		\$ -	\$ -	\$ -	\$ -
Sustainability		\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>					
Site Survey		\$ -	\$ -	\$ -	\$ -
Geo-Tech Report		\$ -	\$ -	\$ -	\$ -
<b>Planning Cost</b>					
Design Fees	5	\$ -	\$ 128,412	\$ (351)	\$ 128,061
A & E Reimbursable Expenses		\$ -	\$ -	\$ -	\$ -
Commissioning		\$ -	\$ 21,500	\$ 284	\$ 21,784
Printing & Plan Distribution		\$ -	\$ -	\$ -	\$ -
Hazardous Materials Consultant		\$ -	\$ 10,894	\$ -	\$ 10,894
Construction Testing		\$ -	\$ -	\$ -	\$ -
Constructability Review		\$ -	\$ -	\$ -	\$ -
Plan Review & Building Permits		\$ -	\$ 37,164	\$ (1,844)	\$ 35,320
Special Inspection and Testing		\$ -	\$ 3,833	\$ 0	\$ 3,833
Miscellaneous Fees	6,7	\$ -	\$ 54,272	\$ 3,994	\$ 58,266
Ed Specs		\$ -	\$ -	\$ -	\$ -
Kitchen		\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>					
Legal Advertisements		\$ -	\$ -	\$ -	\$ -
Furniture, Fixtures, and Equipment (FF&E)		\$ -	\$ 8,535	\$ 465	\$ 9,000
Technology		\$ -	\$ -	\$ -	\$ -
Technology (Design)		\$ -	\$ -	\$ -	\$ -
Acoustics		\$ -	\$ -	\$ -	\$ -
Criminal Background Checks		\$ -	\$ -	\$ -	\$ -
System Development Charges		\$ -	\$ 15,342	\$ -	\$ 15,342
Value Engineering		\$ -	\$ -	\$ -	\$ -
Utility Connection Fee		\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency	5	\$ -	\$ -	\$ -	\$ -
Inflation		\$ -	\$ -	\$ -	\$ -
<b>Sub Total Soft Cost</b>		<b>\$ -</b>	<b>\$ 279,952</b>	<b>\$ 2,548</b>	<b>\$ 282,500</b>
<b>Total Project Cost</b>		<b>\$ -</b>	<b>\$ 2,012,648</b>	<b>\$ 4,280</b>	<b>\$ 2,016,928</b>

- 2. ReAllocated costs within budget (08.01.21)
- 2. ReAllocated costs within budget (08.01.21)
- 3. \$79,500 moved to WES (12.31.21)
- 4. ReAllocated costs within budget (03.31.22)
- 5. ReAllocated costs within budget (08.31.22)
- 6. ReAllocated costs from Investment Inc (09.30.22)
- 7. ReAllocated costs from Investment Inc (05.31.23)



**ASHLAND SCHOOL DISTRICT  
CAPITAL CONSTRUCTION  
DISTRICT WIDE SOLAR PROJECT  
MARCH 31, 2024**

Project Expense	Original Budget	Paid to Date	Remaining Balance	Revised Budget
<b>Hard Cost</b>				
1.5% Solar (Walker Elementary)	\$ -	\$ 280,779	\$ 1,619	\$ 282,398
1.5% Solar (Helman Elementary)	\$ -	\$ 250,000	\$ -	\$ 250,000
1.5% Solar (Ashland Middle School)	2,3,4 \$ -	\$ 342,270	\$ 76,130	\$ 418,400
1.5% Solar (Ashland High School)	\$ -	\$ -	\$ 200,000	\$ 200,000
1.5% Solar (Willow Wind Learning Center)	\$ -	\$ -	\$ -	\$ -
Construction Contingency	1,5 \$ -	\$ -	\$ 500,000	\$ 500,000
<b>Construction Sub Total</b>	<b>\$ -</b>	<b>\$ 873,050</b>	<b>\$ 777,748</b>	<b>\$ 1,650,798</b>
<b>Soft Cost</b>				
<b>Administrative Cost</b>				
Legal Fees	\$ -	\$ -	\$ -	\$ -
Bond Counsel	\$ -	\$ -	\$ -	\$ -
Bond Issuance Cost	\$ -	\$ -	\$ -	\$ -
Builders Risk Insurance	\$ -	\$ -	\$ -	\$ -
Project Management	\$ -	\$ -	\$ -	\$ -
Reimbursable Expenses	\$ -	\$ -	\$ -	\$ -
Communications	\$ -	\$ -	\$ -	\$ -
Sustainability	\$ -	\$ -	\$ -	\$ -
<b>Site Cost</b>				
Site Survey	3 \$ -	\$ 13,100	\$ (9,100)	\$ 4,000
Geo-Tech Report	\$ -	\$ -	\$ -	\$ -
<b>Planning Cost</b>				
Design Fees	2,3,4 \$ -	\$ 66,440	\$ 3,160	\$ 69,600
A & E Reimbursable Expenses	\$ -	\$ -	\$ -	\$ -
Commissioning	\$ -	\$ -	\$ -	\$ -
Printing & Plan Distribution	\$ -	\$ -	\$ -	\$ -
Hazardous Materials Consultant	\$ -	\$ -	\$ -	\$ -
Construction Testing	\$ -	\$ -	\$ -	\$ -
Constructability Review	\$ -	\$ -	\$ -	\$ -
Plan Review & Building Permits	3,4,5 \$ -	\$ 43,827	\$ 14,173	\$ 58,000
Special Inspection and Testing	\$ -	\$ -	\$ -	\$ -
Miscellaneous Fees	\$ -	\$ 1,989	\$ (1,989)	\$ -
Ed Specs	\$ -	\$ -	\$ -	\$ -
Kitchen	\$ -	\$ -	\$ -	\$ -
<b>Miscellaneous</b>				
Legal Advertisements	\$ -	\$ -	\$ -	\$ -
Furniture, Fixtures, and Equipment (FF&E)	\$ -	\$ -	\$ -	\$ -
Technology	\$ -	\$ -	\$ -	\$ -
Technology (Design)	\$ -	\$ -	\$ -	\$ -
Acoustics	\$ -	\$ -	\$ -	\$ -
Criminal Background Checks	\$ -	\$ -	\$ -	\$ -
System Development Charges	\$ -	\$ -	\$ -	\$ -
Value Engineering	\$ -	\$ -	\$ -	\$ -
Utility Connection Fee	\$ -	\$ -	\$ -	\$ -
Unallocated Owner Contingency	\$ -	\$ -	\$ -	\$ -
Inflation	\$ -	\$ -	\$ -	\$ -
<b>Sub Total Soft Cost</b>	<b>\$ -</b>	<b>\$ 125,356</b>	<b>\$ 6,244</b>	<b>\$ 131,600</b>
<b>Total Project Cost</b>	<b>\$ -</b>	<b>\$ 998,406</b>	<b>\$ 783,992</b>	<b>\$ 1,782,398</b>

1. ReAllocated from Investment Inc (09.30.22)
2. ReAllocated within Budget (09.30.22)
3. ReAllocated within Budget (04.30.23)
4. ReAllocated within Budget (06.30.23)